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**31 Dec 1979, DoDD 5200.10 AGO D/A ltr dtd 29
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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

AGAM-P (M) (18 Apr 68) FOR OT RD 674300

22 April 1968

SUBJECT: Operational Report - Lessons Learned, Headquarters, 2d Logistical Command, Period Ending 31 October 1967 (1)

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

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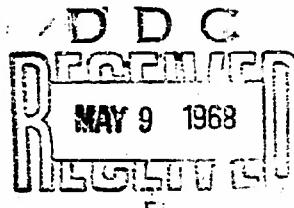
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DEPARTMENT OF THE ARMY
HEADQUARTERS, 2D LOGISTICAL COMMAND
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IN REPLY REFER TO
RIBCSB-OL

DEC '67

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR-65) (WBGZAA) (J)

THRU: Commanding General
US Army, Ryukyu Islands
ATTN: RIC-MH
APO 96331

THRU: Commander-in-Chief
US Army, Pacific
ATTN: GPOP-OT
APO 96558

TO: Assistant Chief of Staff for Force Development
Department of the Army
Washington, D.C., 20310

SECTION 1

Significant Organization or Unit Activities

(S) The 2d Logistical Command, providing logistical support to Southeast Asia, the Ryukyu Islands and other areas in the Western Pacific, operating seven day per week, conducted operations for the full ninety-two days of the reporting period. During this period the following significant activities took place:

a. Personnel.

(1) The 2d Logistical Command strength as of 30 October 1967 was as follows:

(a) Military.

FOR OT RD
67430C

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RIBCSB-OL

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR-65) (wBGZAA) (J)

| | Authorized | | | Assigned | | |
|---------------------------|------------|----|-------|----------|----|-------|
| | O | WC | EM | O | WC | EM |
| HHC 2d Logistical Command | 140 | 0 | 233 | 117 | 0 | 228 |
| Total Command | 296 | 36 | 3,636 | 257 | 34 | 4,062 |

(b) Civilian.

| | Authorized | Assigned |
|---------------------------------|------------|----------|
| Department of the Army Civilian | 670 | 489 |
| Local National | 5,062 | 4,828 |
| Foreign National (Third State) | 70 | 69 |
| Total | 5,802 | 5,386 |

(2) Six hundred twenty-three (623) enlisted replacements were received of which five hundred thirty-four (534) were requisitioned and eighty-nine (89) were bulk fill.

(3) Six hundred nineteen (619) enlisted personnel were lost during the quarter as follows:

- (a) Reassignment - 201.
- (b) IIT to RVN - 120.
- (c) Separation - 308.
- (d) Retirement - 10.

(4) The 1st Logistical Command Staff Chaplain (Chaplain (COL) Edward Luettgen) made a liaison visit to 2d Logistical Command reference chaplain supplies, 6-12 August. In turn, the 2d Logistical Command Staff Chaplain made his periodic liaison visit to the 1st Logistical Command and its support areas, 1-8 October.

(5) Community relations activities for the first quarter, FY 68 are as reported in 2d Logistical Command Historical Summary Reports attached hereto (Incl 1).

b. Distinguished Visitors.

| Name | Agency | Date |
|---------------------------------------|---|-----------------------------|
| LTC Carroll & II Ch (COL) Luettgen | DA Manpower Team Staff Ch 1st Log Comd | 29 Jul - 31 Aug 7-11 Aug |

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(RCS CSFOR-65) (WBGZAA) (U)

| <u>Name</u> | <u>Agency</u> | <u>Date</u> |
|---------------------------------|--|-------------|
| AG Scott | CG 1st Log Comd | 9 Aug |
| Mr. Kintisch GS16 | OAS of the Army | 11 Aug |
| MG Ciccolella | CMAAG, Republic of China | 12-13 Aug |
| COL Shelley | CO 3rd RSK, USIC | 16 Aug |
| LTC Page | C/International Logistics Field Office | 19 Aug |
| COL Rucker | GAO | 23 Aug |
| COL Guerin | Deputy G4, USARPAC | 24-26 Aug |
| COL Hathorn | C/Mapping Div, OACofS G2, USARPAC | 25 Aug |
| COL Deason | CofS USARLIS | 29 Aug |
| COL Francis | Chairman, DCSLOG DA Study Group | 10 Sep |
| Mr. Cronemiller GS15 & 12 | Computer Science Corp | 10 Sep |
| COL Rey & 1 | USAMC | 17 Sep |
| Mr. Grossman GS15 | Research Analysis Corp | 13 Sep |
| MG Hurlbut | G4 USARPAC | 21-23 Sep |
| BG Henderson & COL Antol | USA Ret | 22 Sep |
| COL Anderson & Mr. Orr GS15 & 6 | Compt USARPAC | 22 Sep |
| COL Hoisington | Director WAC, DCSPER, DA | 19 Sep |
| COL Dent | DCofS, AAA USARPAC | 25 Sep |
| Dr. Walske | Asst to the Secretary of Defense | 27 Sep |
| BG Terry | CG USA STRATCOM Pacific | 30 Sep |
| RADM Sutherland | US Navy, Fleet & Service Force Supply Office, US Pacific Fleet | 7 Oct |
| MG Clarke & 4 | DC of Engineers, DA | 17 Oct |
| LTC Doleman | DCINCUSARPAC | 19 Oct |
| VADM Ramage & 11 | US Navy, Commander, Military Sea Trans Service | 22 Oct |
| Mr. Wickham | DA DCSLOG | 23 Oct |
| COL Kolankiewicz | G4 USARPAC | 23 Oct |
| COL David & 7 | USAF, MIMTS | 25 Oct |
| COL Finney | ORCSLOG | 30 Oct |
| GEN Haines | VCofS of the Army | 30 Oct |
| Mr. Cook GS16 | OAS of the Army | 30 Oct |
| BG Irvin | G1, USARPAC | 31-Oct |
| COL Phipps | 1st Log Comd | 8-14 Sep |
| COL McPherson | USARPAC | 8-14 Sep |
| COL Smith | USARPAC | 8-14 Sep |
| COL Waters | USARPAC | 8-14 Sep |
| Mr. Cullins & Mr. Desando | USARJ | 8-14 Sep |

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SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR-65) (NEGZAA) (U)

| Name | Agency | Date |
|----------------|--------------|----------|
| COL Dayton | USARSUPTHAI | 8-14 Sep |
| COL Kieilstrom | 1st Log Comd | 8-14 Sep |

c. Movements.

(1) On 19 October 1967, arrangements were made with local FMFPAC (FWD) and III MAF, RVN representatives to establish RO/RO service into Da Nang. Subject to approval of COMSTSFE and CINCUSARPAC, service will commence with the next sailing of the SS TRANSGLOBE which will depart Okinawa on or about 6 November 1967. The TRANSGLOBE will initiate operations with approximately 40 loaded S&P trailers for stern discharge at Da Nang and will then proceed to Cam Ranh Bay for completion of discharge, back loading, and then return to Okinawa. Subsequent sailings will provide for double porting the TRANSGLOBE to Da Nang and Cam Ranh Bay. FMFPAC (FWD) has agreed to the development of a fair-share reimbursement formula for the maintenance upkeep of RO/RO trailers utilized in support of USMC forces in Da Nang. The USNS COMET, under this plan, will continue to support Saigon and the USNS TAURUS will alternate between Qui Nhon, Cam Ranh Bay and Saigon.

(2) Effective 20 October 1967, the passenger functions of the Army Air Traffic Co-ordinating Office (AATCO) were transferred from 2d Logistical Command to Headquarters Fort Buckner. Fort Buckner is now responsible for development of requirements, programming, arranging for air transportation, and scheduling of personnel moving off island via air-transport. 2d Logistical Command retained responsibility for air cargo movements.

(3) During the report period air cargo movement to SEA was brought more firmly in line with airlift capability which resulted in a decrease in the time air cargo waits at the terminal for movement. This was accomplished by a planned reduction in the programming of SEA air cargo and the diversion of selected priority 2 cargo to express RC/RC surface transport. Average air terminal waiting time for SEA priority 1 air cargo has been reduced to 1.6 days while priority 2 cargo is averaging 3 days.

(4) As of 31 October 1967, the 2d Logistical Command had received 1246 of a total of 1456 new RO/RO trailers. These new trailers are being used to replace non-repairable trailers, has permitted the expansion of the RO/RO service to Da Nang, and will be used in the operation of the new RO/RO ship USNS SEALIFT if committed to MSTSFE for employment in support of the RO/RO service.

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(5) On 28 August 1967 the R/O/R/O ship USNS TAURUS went into Dry-Dock in Japan for annual overhaul. The vessel is scheduled to return to regular service on or about 6 November 1967. LST's have been requested and received from COMSTSAFE, in lieu of the TAURUS, to provide uninterrupted R/O/R/O service to Qui Nhon and other RVN ports served by the R/O/R/O system.

(6) R/O/R/O Operations.

(a) During the month of August 1967, there were 10 sailings with the following tonnages:

| | | |
|------------------------|-------------|-------------|
| 533 R/O/R/O Trailers | 7456.3 S/T | 28068.5 M/T |
| 719 Vehicles | 1192.3 S/T | 9306.7 M/T |
| 531 CONEX and General | 1291.0 S/T | 4256.5 M/T |
| Cargo Delivery Tonnage | 7028.1 S/T | 26006.0 M/T |
| Gross Tonnage | 10239.6 S/T | 11631.7 M/T |

(b) During the month of September 1967, there were 15 sailings with the following tonnages:

| | | |
|------------------------|-------------|-------------|
| 349 R/O/R/O Trailers | 11450.5 S/T | 45318.5 M/T |
| 502 Vehicles | 1393.3 S/T | 7207.4 M/T |
| 956 CONEX and General | 1807.1 S/T | 5669.4 M/T |
| Cargo Delivery Tonnage | 9658.9 S/T | 30582.4 M/T |
| Gross Tonnage | 14650.9 S/T | 58195.3 M/T |

(c) During the month of October 1967, there were 6 sailings with the following tonnages:

| | | |
|------------------------|------------|-------------|
| 500 R/O/R/O Trailers | 6640.9 S/T | 27346.2 M/T |
| 110 Vehicles | 491.9 S/T | 2284.8 M/T |
| 871 CONEX and General | 1586.7 S/T | 4561.3 M/T |
| Cargo Delivery Tonnage | 5927.9 S/T | 16677.5 M/T |
| Gross Tonnage | 8719.5 S/T | 34192.3 M/T |

(7) Air Operations. Air cargo (in pounds) moved during the reporting period was as follows:

Total Cargo Moved

| | AUGUST | SEPTEMBER | OCTOBER |
|--------------|-----------|-----------|-----------|
| Inbound | 850,556 | 622,709 | 713,937 |
| Outbound | 7,538,550 | 7,615,785 | 5,398,218 |
| Total | 8,389,106 | 8,238,494 | 6,112,155 |
| Total to RVN | 5,156,798 | 4,882,102 | 3,062,992 |

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Cargo to SEA

| | <u>AUGUST</u> | <u>SEPTEMBER</u> | <u>OCTOBER</u> |
|-----|---------------|------------------|----------------|
| SGN | 2,341,727 | 2,818,634 | 1,373,152 |
| VCR | 1,178,466 | 1,201,023 | 1,206,269 |
| DAD | 115,268 | 174,199 | 125,705 |
| NHA | 464,370 | 270,728 | 123,879 |
| UIH | 879,849 | 373,385 | 152,181 |
| PXJ | 177,118 | 29,379 | 77,504 |
| BKK | 158,829 | 213,901 | 114,443 |
| NAK | 352,160 | 220,188 | 148,405 |
| VNK | ----- | 14,754 | ----- |
| UBP | ----- | 780 | ----- |
| VUN | ----- | ----- | 4,302 |

(8) SEALAND Operations. There were 9 SEALAND sailings between CONUS and Okinawa resulting in the following net tonnages being moved:

SEALAND Tonnages for Period

| | <u>AUGUST</u> | <u>SEPTEMBER</u> | <u>OCTOBER</u> |
|----------------|---------------|------------------|----------------|
| Total Inbound | 28,829 M/T | 28,366 M/T | 27,100 M/T |
| Total Outbound | 99 M/T | 72 M/T | 296 M/T |
| Total Handled | 28,928 M/T | 28,438 M/T | 27,396 M/T |

d. Terminal.

(1) Cargo Operations. The cargo operations workload for the reporting period was as follows:

| | |
|--|-------------|
| Average turn-around time per vessel | 2.8 days |
| Average actual cargo discharge time per vessel | 23.5 hours |
| Average actual cargo load time per vessel | 31.4 hours |
| Total military inbound cargo discharged | 458,808 M/T |
| General cargo | 425,947 |
| Refrigerated cargo | 16,881 |
| Ammunition | 15,980 |
| Total military outbound cargo loaded | 443,836 M/T |
| General cargo | 438,569 |
| Refrigerated cargo | 411 |
| Ammunition | 4,856 |
| Commercial cargo discharged through terminal | 11,685 M/T |

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| | |
|--|-----------------|
| Commercial cargo loaded through terminal | 1,480 M/T |
| POV shipments | 348 |
| To CONUS | 326 (4,233 M/T) |
| To other areas | 22 (265 M/T) |

(2) Harbormaster Operations.

(a) 419 ocean going vessels were serviced as follows:

| | |
|---|-----|
| Military controlled vessels at Naha Military Port | 188 |
| Commercial vessels at Naha Military Port | 76 |
| Military controlled vessels at Naha Commercial Port | 6 |
| Commercial vessels at Naha Commercial Port | 72 |
| Military controlled vessels at White Beach | 53 |
| Military controlled vessels at Tengan Pier | 3 |
| Tankers at Chimu-Wan | 13 |
| Tankers at Kin | 6 |

(b) POL deliveries during the reporting period totaled 6,428,927 gallons broken down as follows:

| | |
|------------------------------------|-----------|
| BG-6326 | 6,34,527 |
| Island-Wide Power System | 3,180,655 |
| MSTS vessels | 3,062,504 |
| IWS, Okuma | 101,763 |
| LCU's | 34,000 |
| Tokashiki (3th Esl Bn) | 75,600 |
| Ie-Shima | 8,400 |

(c) Miscellaneous Operations.

1. Heavy lifts by ED Crane in support of port operations 950 lifts

2. Passengers carried by LF, LCU, LCW and Q-type vessels 3,103

3. The docking of the nuclear ship SAVANNAH during October was a "first" for the Naha Port and Okinawa.

(d) Search, Rescue and Medical Evacuation. 2d Logistical Command elements, in coordination with the 33d Aerospace Rescue and Recovery Squadron (ARRS), assisted in the medical evacuation of injured or sick crew members of the following ships:

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SS BEAVER VICTORY
SS TRANSPACIFIC
USNS MARINE FIDDLER
SS PRESIDENT LINCOLN
SS BANNOVILLE (British registry)
SS PAN AMERICAN VICTORY
SS PRESIDENT HALEY
USNS ASTERION
SS DON SAN (Korean registry)

In addition, coordinated efforts effected the safe arrival in port of two disabled ships; the SS LSCCELLUM (British registry) and the SS HOZAN MARU (Japanese registry).

(3) Equipment and Gear Operations.

(a) PCV Section. Privately owned vehicles processed, issued and deprocessed totaled 2,677.

(b) Allied Trades Section. CONEX's repaired and painted totaled 626. Approximately 30% of this figure represented complete rebuild.

(4) Marine Maintenance Operations.

(a) General Status. The SP 2300 Marine Maintenance Program had 46 carry-over vessels from the FY 67 program. During the 1st quarter, FY 68, 24 of these vessels were completed. During October, 4 vessels were completed, 15 were in process, and 3 were en route to shipyards from the FY 67 program.

(b) Achievements.

1. During the reporting period, 27 USARV vessels in the FY 68 program were inspected and surveyed in-country. Specifications, together with bills of material, were written for overhaul of these vessels.

2. Specifications were drawn up and written for modifications to the US Army Vessel EDL JOHN U. D. PAGE, which includes changing the main propulsion units to the Voitch-Schneider cyclodial assemblies, as approved by the US Army Material Command.

(c) "Quick Response" Operations. During the reporting period, response was made to three emergency requests for assistance

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covering repairs, technical advice, and the establishment of a marine maintenance program for harbor craft assigned to the 9th Logistical Command, Thailand. The 2d Logistical Command provided the necessary assistance from its resources.

(d) Production Control. Full scale operation of a Production Control Branch (consisting of a Programming Section, Estimating Section, Supply Requirements Section and Scheduling and Job Control Section) commenced 14 August 1967. Systems for processing work requests and job orders, as well as distribution, control of work progress, and their completion were established and placed in operation.

(e) Maintenance, Repair and/or Overhaul Activities:

1. During the reporting period the following types of vessels underwent or are undergoing dry docking, overhaul and major repair on Okinawa:

Two Lighter Boats (USARYIS Fleet)
Six J Boats (one Thailand Fleet and five USARV Fleet)
One Q Boat (USARV Fleet)
Twenty-two LCM's (one USARYIS Fleet and twenty-one USARV Fleet)

2. The following types of vessels of the USARV Fleet underwent or are undergoing dry docking, overhaul and major repair in the Philippines:

Fifteen LCM's
Six J Boats
Three LCU's
Two Y Tankers
One Small Tug
One Barge
Two Barges (Refrigeration)

3. During the reporting period one large tug and one barge derrick of the USARV Fleet underwent dry docking, overhaul and major repair in Taiwan.

4. In addition, five LCM's of the USARV Fleet were awaiting issuance of contract by the Purchasing and Contracting Officer, Fort Buckner, for dry docking, overhaul and major repair on Okinawa.

(f) Work Requests and Job Orders.

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1. 59 work requests were issued to the Operations Division and 54 to the Electronics Division of the Directorate for Maintenance Operations, 2d Logistical Command.

2. 407 of the 522 job orders issued to the Marine Repair Shop were completed during the reporting period.

3. Job orders issued and completed on USARYIS Fleet vessels for progressive maintenance were as follows:

| <u>TYPE VESSEL</u> | <u>NUMBER OF JOB ORDERS</u> |
|--------------------|-----------------------------|
| LCM | 17 |
| LCU | 32 |
| LT | 105 |
| Q | 15 |
| Tug | 5 |
| BD | 7 |
| BG | 9 |

4. Miscellaneous Repairs and Services. Breakdown of job orders issued and completed follows:

| <u>ACTIVITY</u> | <u>COMMENCED</u> | <u>COMPLETED</u> | <u>NUMBER OF JOB ORDERS</u> |
|--|------------------|------------------|-----------------------------|
| USARV | 1 Aug 67 | 31 Oct 67 | 10 |
| MSTS and Navy | 1 Aug 67 | 31 Oct 67 | 49 |
| Commercial vessels, Chinn-Wan and Kin POL Tanker Operations, and various agencies | 1 Aug 67 | 31 Oct 67 | 92 |
| Trailer and Container Service Division (RO/RO Maintenance Branch), Directorate for Movements | 1 Aug 67 | 31 Oct 67 | 9 |

(g) Vessel Survey Inspection Activities.

1. Workload performance during the reporting period follows: Inspection of USARYIS Fleet vessels - 54; inspection of

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AIRCOSB-OL

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
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privately owned small boats - 44; certificates of competency for small boat operators - 65; surveys (damaged cargo, vessel, miscellaneous) - 18; equipment and vessel design modifications - 30; hydrographic charts corrected - 246; hydrographic charts issued - 154; sketches and charts drawn - 83; blueprints drawn - 295.

2. During the reporting period, 16 marine inspectors performed duties as shipyard inspectors on vessels undergoing dry docking, overhaul, and major repair. In conjunction with their duties 224 vessels were surveyed and 224 sets of specifications were drafted and written for accomplishment of shipyard repairs (USARVIS Fleet - 29; USAW Fleet - 182; Thailand Fleet - 13). Additionally, 12 bills of material were issued for the USARVIS Fleet and 38 for the USAW Fleet.

e. Maintenance Support Mission.

(1) The expected evacuation of unserviceable M-92 gunsights did not materialize and, as a result, the original plan for their modification has slipped. Closed Loop overhaul of selected communications and electronic items, Project INF, as programmed in the five commodity areas, is falling slightly behind schedule as reflected below:

| <u>Commodity Area</u> | <u>Programmed</u> | <u>Completed</u> | <u>Received</u> |
|-----------------------------|-------------------|------------------|---------------------|
| Terminal, Telegraph, M5 | 175 | 177 | 211 (11 washed out) |
| Radio, Receiver, R390 | 55 | 43 | 46 (1 washed out) |
| Converter, Frequency, CW116 | 10 | 15 | 17 (1 washed out) |
| Teletypewriter, RT76 | 60 | 70 | 30 (3 washed out) |
| Switchboard, S306 | 37 | 32 | 37 (5 washed out) |

(2) Limited repair work is being accomplished in the repair of modules for the AN/VRC-12 and AN/PNC-25 series radios. The policy has been to return all modules to Lexington-Bluegrass Army Depot. The modules themselves are federal stock numbered items; however, repair parts for the modules i.e., resistors, capacitors, transistors, etc. are non-federal stock numbered items and there are only a few in the supply system. During the period August, September and October, twenty-one (21) RT-52L's/VRC receiver-transmitters (VRC-12 series radio) were received from 7th Maintenance Battalion in Thailand. Of these twenty-one (21) received, sixteen (16) have been repaired, four (4) are deadline for parts, and one (1) is in the process of being repaired.

(3) During the reporting period, testing and limited repair work on multifuel engines removed from wrecked vehicles was begun.

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As of 31 October 1967, twenty-nine (29) engines have been tested on a dynamometer. Of these, seventeen (17) have been returned to a serviceable condition.

(4) A service for bonding H-16 brake shoes has been established on the local economy at a significant savings. 2d Logistical Command is not equipped with a brake bonding machine. Therefore, large numbers of H-16 brake shoes were being salvaged. This contract provides for three hour service of up to one dozen items and overnight service on larger lots. Average price is 65¢ per shoe with a lining as good as the original lining.

(5) With the Calibration Agency now up to authorized strength, customers that were deferred on 1 January 1967 were again offered service. The MAAG units in Taiwan (except missile) requested that they not be returned to service as they state that they are developing their capability. US Army units in the Philippines also requested that they be allowed to continue their ISSA with PIEL Laboratory at Clark Air Base. All units in RVN previously deferred are back on the calibration loop schedule.

(6) Starting this quarter, all calibration loops were rescheduled to sixty day loops instead of seventy-five day loops thereby increasing the number of trips. This was necessary because the TB's from various commodity commands have made ninety day calibration requirements, in lieu of 180 days, for 2/3's of the items presently being calibrated. Therefore, the workload was practically doubled without adding any additional equipment. In addition to this, an increase of 5,000 items is expected within the next nine (9) months. This represents approximately 3,500 calibrations.

(7) 1,950 M-16 cleaning kits were fabricated for units in RVN; fifteen rubber assault boats were repaired for CISO; and 1,453 automotive and communication components and sub-assemblies were painted in preparation of return to serviceable stock.

(8) A new system of removal of vehicle components has been implemented. Body components such as fenders, bumpers, hoods, tail gates, windshields, and radiators are removed from programmed vehicles prior to entering the automotive shop. Components are then forwarded to the body shop for repairs and set aside for installation upon receipt of the vehicle. This is an improvement over the previous method of waiting for the vehicles to enter the shop before repairs are accomplished on components.

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(9) The 2d Logistical Command's expanded general support mission continued to receive emphasis. The following are items repaired during the reporting period:

Quarterly Production

| | | |
|--|--------|--|
| (a) Tactical Wheel Vehicles | | |
| End Items | 160 | |
| Trailers | 64 | |
| Subassemblies | 13,961 | |
| Major Components | 1,573 | |
| (b) Materiel handling Equipment | | |
| End Items | 29 | |
| Components | 47 | |
| (c) Generators | | |
| End Items | 162 | |
| Components | 535 | |
| (d) Small Arms | | |
| End Items | 7,462 | |
| Components | 12,953 | |
| (e) Air Conditioners, Refrigerators and Heaters | 21 | |
| (f) Artillery, Mortars and Recoilless Rifles | 47 | |
| (g) Wire Communications Equipment | 256 | |
| (h) Chemical Equipment | 1,877 | |
| (i) Fire Control and Photo | 255 | |

f. Return Materiel. Accomplishments in receipt, processing and disposition of returned materiel for the reporting period:

(1) Unserviceable materiel received and processed:

| | <u>END ITEMS</u> | <u>COMPONENTS</u> |
|--------------------------|------------------|-------------------|
| Beginning Balance | 617 | 6894 |
| Received (Aug, Sep, Oct) | 319 | 66275 |

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| | <u>END ITEMS</u> | <u>COMPONENTS</u> |
|----------------|------------------|-------------------|
| Processed | 2188 | 67388 |
| Ending Balance | 1620 | 5781 |

{2} Tonnage of unserviceables processed (less vehicles, MHE and generators):

| | |
|--|----------|
| On Hand Beginning of Period | 650 S/T |
| Received During Period (Aug, Sep, Oct) | 9747 S/T |
| Shipped to CONUS | 6867 S/T |
| Shipped to Japan | 142 S/T |
| Log Comd Maint | 1316 S/T |
| Trans to PDO | 1174 S/T |
| On Hand End of Period | 898 S/T |

{3} Unserviceable vehicles, MHE and generators received and processed:

| | BEGINNING BALANCE | REC | TRANSFERRED TO | | | | ENDING BALANCE |
|-----|-------------------|------|----------------|-------|-----|-------|----------------|
| | | | MAINT | OTHER | PDO | CONUS | |
| VEH | 369 | 1406 | 244 | 71 | 596 | 20 | *344 |
| MHE | 0 | 326 | 37 | 0 | 104 | 33 | 152 |
| GEN | 219 | 1166 | 130 | 4 | 400 | 397 | *454 |

* 326 vehicles and 160 generators are awaiting disposition instructions from USARPAC, MMA, USATAC or USAMCOM.

{4} Serviceable items segregated, identified, packaged and picked up on 2d Logistical Command accountable records.

| | <u>LINE ITEMS</u> | <u>\$ VALUE</u> |
|-----------|-------------------|---------------------|
| August | 27,520 | \$10,370,000 |
| September | 69,723 | 8,106,000 |
| October | 52,424 | 3,297,000 |
| TOTAL | <u>160,672</u> | <u>\$21,773,000</u> |

g. Supply Operations.

{1} Quality Control. Quality control inspection has been fully implemented at the receiving lines, warehouse 40L. Key inspection

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stations have been established and inspection points throughout the operation are manned by quality control inspectors. Inspection is performed in accordance with MIL-STD 105D, after receiving personnel have corrected deficiencies and/or prepared documentation.

(2) Inventory Management.

(a) The 1st quarter Stock Fund Replenishment buys resulted in 19,620 line items valued at \$11,453,233.28 being forwarded to COMUS.

(b) Log Canoe requisitions for ammunition requirements, subs Class II and IV end items, spare parts and medical items were completed and forwarded to USAFMMIS on 30 August. These were returned on 1 October for recomputation of quantities due to a change in the projected troop strength.

(c) The Catalog and Research Section has initiated action to screen ABF for items that have due-outs against IIS file for substitutes with stock on hand in ABF. The compiled data is then furnished to the Stock Management branch for issue action against the substitute stock number. Continuous action is taken to furnish substitute listings to the Stock Management Branch. From this action, the following improvements are realized:

1. Better service to customers.
2. Reduction of stock being placed in excess status.
3. Revolving of funds for stock funded items.

(3) Ammunition.

(a) During the reporting period deterioration of Class V stock located at Korat, Thailand, was discovered. At the present time two Survey Inspectors are on 90 day IDK to Korat for 100% inspection and classification of deteriorated material.

(b) The issue response item and availability of Class V items supplied to RVN have been improved by the DODAC, providing a listing of all items in A/C 173. This list emphasizes timely inspections and required tests of these fast moving items. Use of AUTODIN, via Air Force equipment at Kadena Air Base, has been implemented for electrical transmission of classified Central Munitions System reports to USARPAC.

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The use of AUTODIN transmission allows two additional days for accuracy checks of the report prior to submission.

(c) Ammunition maintenance completed for the reporting period was as follows:

| | |
|-----------|----------------|
| August | 139,500 units* |
| September | 183,000 units |
| October | 174,900 units |

* One unit = 500 rounds of small arms or one round of 60 caliber and above (i.e., mortar, demolition artillery).

(4) Storage. The movement of large quantities of stock from open to closed storage was accomplished during the reporting period. Approximately 10,800 measurement tons were relocated. Additionally, 1200 CONEX's have been emptied and cargo placed into covered storage returning CONEX's to service during the past three months.

(5) The total on hand ASL at the end of October was 49,043 line items of which 34,383 were demand supported and 14,660 nondemand supported. Fringe items decreased from 123,780 last period to 10,437 this period. The substantial decrease in fringe items is attributable to the transfer of line items from fringe classification to excess. During the period excesses increased from 74,043 to 187,685 line items again reflecting the transfer of fringe items to excess plus the receipt of a large number of serviceable line items from USARV (excess to 2d Logistical Command requirements).

(6) The 2d Logistical Command hosted the USARPAC Supply Conference, 6-13 September 1967 with conferees attending from USARPAC, EUSA, USARYIS, USARJ, 1st Logistical Command, USARSUPTHAI, USARHAW and 2d Logistical Command. Items addressed with recommended actions to be taken thereon, are as contained in after action report attached (Incl 2).

h. Services.

(1) Property and Procurement Division. During the reporting period the Spectrometric Oil Analysis Laboratory was transferred to 1st Logistical Command per CINCUSARPAC Msg, GPMD-SM 25862, DTG 21C1503 Jul 67.

(2) Facilities and Communications Division.

(a) Navy Pier, White Beach. This pier was planned to be located approximately 1140 feet from Pier Bravo. Pier Bravo handles

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explosives in quantities up to 2.5 million pounds, which necessitates a safe distance of 5430 feet. This fact was not recognized until construction began. A request for amendment to the White Beach waiver was submitted to USARPAC by 2d Logistical Command.

(b) Insect and Rodent Control Program. As more and more retrograde materiel is received from Vietnam, the possibility of potential hazards to offshore areas other than Okinawa increases. Accordingly, a comprehensive insect and rodent control program was initiated. The program was given command emphasis and assistance was requested of the CG USARYIS for technically qualified medical and agricultural staff personnel to undertake necessary studies and actions to preclude or minimize the introduction of harmful agents with the retrograde material being imported from Vietnam.

(3) Operating Equipment Division. MHE deadline status was 22 organizational and 85 field maintenance items for a total of 107 or 17.5% of the fleet on 31 July 1967. This has been reduced to 32 organizational and 70 field maintenance items for a total of 102 or 16.5%. The following factors have influenced the deadline rate:

(a) The lack of standardization of MHE. A total of 75 different makes and models of equipment are being maintained. The MHE Standardization Program for USARYIS has again been revised and no relief can be expected in this area until late December or early January.

(b) The increasing age of the equipment. Although years of age is a minor factor, the age in hours is a major factor. Equipment is being utilized to such a degree that hours of operation are being clocked at approximately twice the normal rate. This, in effect, means that the equipment is wearing out at about twice the normal rate.

(4) Property Disposal.

(a) Workload data:

Beginning Inventory: August - \$5,950,558

Ending Inventory: October - \$7,167,991

Competitive Bids:

Proceeds: August - \$80,429, September - \$93,377,
October - \$107,909, Total - \$281,715

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Retail Sale.

Proceeds: August - \$4,894, September - \$3,120,
October - \$4,403, Total - \$12,417.

(b) Activity actions:

1. The total quantity of property received during the reporting period, valued at \$8.686 million, is far above the average. Quarterly generations in FY 67 amounted to \$6.7 million. The large increase in receipts is attributed to heavy turn-ins of property from RVN and on-island customers. The inventory of property on hand has increased to \$7.167 million.

2. Though there was a considerable decrease in the quantity of property issued to the Agency for International Development (AID), there were several lots of property with very high acquisition cost which were requisitioned by this agency. The property acquisition costs totaled \$470,671 (including 200 engines, 2 tractors, 4 cranes and 1,866 tires).

3. Due to emphasis placed on the Zero Defects Program, corrective actions were taken on significant quantities of property, which were erroneously turned in. During the reporting period, property with acquisition costs amounting to \$24,632 was returned to the generation activities for appropriate actions. Causes of errors noted were in classification, routing and identification of property.

4. As a result of the screening of reportable excess property with the Defense Logistics Services Center, Battle Creek, Michigan, considerable quantities of usable property have been redistributed to US Government activities in CONUS and Thailand. Property issued consisted of electronic items and spare parts, automotive parts and other general supplies and equipment. Total acquisition cost of the property issued amounted to \$25,264.

i. 196th Ordnance Battalion (Ammo) (DS) HEC. Effective 1 November 1967, the 196th Ordnance Battalion will merge with the conventional ammunition division of the Directorate for Supply Operations to form the Directorate for Ammunition Operations. Significant organizational activities of the battalion during the reporting period were as follows:

(1) Results of Technical Inspections. Two mission units were given technical proficiency inspections during the quarter (only ratings of Satisfactory or Unsatisfactory given).

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| <u>UNIT</u> | <u>DATE</u> | <u>RATING</u> |
|-----------------------------|-------------|---------------|
| 267th Chem Co (RMDF) | 11-12 Aug | SAT |
| 515th Ord Co (Sp Ammo) (GS) | 15-19 Aug | SAT |

(2) Results of AGI. TOE units were given annual general inspections during the quarter.

| <u>UNIT</u> | <u>DATE</u> | <u>RATING</u> |
|----------------------------------|-------------|---------------|
| 137th Ord Co (Sp Ammo) (GS) | 15 Aug | Exc |
| 267th Chem Co | 22 Aug | Exc |
| HQ Co, 196th Ord Bn (Ammo) (DS) | 29 Aug | Exc |
| HQ 196th Ord Bn (Ammo) (DS) | 29 Aug | Sup |
| 5th Ord Det (Explosive Disposal) | 29 Aug | Exc |

(3) Results of CMMI. All units passed their CMMI's during the quarter.

(4) Explosive Disposal Activities. EOD Team provided off-island technical support and assistance to Pakistan (hazardous chemical munitions) in September.

(5) Visit by Assistant Secretary of Defense for Atomic Energy. Dr. Carl Walske visited the 196th Ordnance Battalion (Ammo) (DS) and the 137th Ordnance Company (Sp Ammo) (GS) on 28 September 1967. His visit focused on: emergency destruction for special weapons; emergency evacuation for special weapons; and security measures for safeguarding classified data and materiel.

(a) Technical Innovations. The following substitute training aids for emergency destruction exercises were developed:

1. Training M2A3, 15-pound shaped charges were made by filling empty #10 size cans with sand and devising a fuze-well in the top for insertion of a training blasting cap. Total savings of \$9,881.92 were realized.

2. Training blasting caps were fabricated from plastic drinking straws by cutting to proper length and affixing simulated lead wires into the cap with plaster of paris. Total savings of \$161.52 were realized.

3. Training plastic explosive (Composition C-4) was fabricated by using modeling clay.

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(b) Revised plans resulting from the visit were: emergency destruction plans revised to improve markedly response time; emergency evacuation plans revised and expanded to encompass all possible alternate actions to include reception of Eighth US Army stocks, if necessary; and security measures for storage of special weapons data altered as a means of further protecting design data.

(6) Technical Mission Programming. The maintenance-in-storage workload of the 267th Chemical Company was programmed on a yearly basis to improve efficiency of surveillance, reconditioning, and storage operations.

v j. Comptroller Actions.

(1) The Stock Fund Division has responsibility for command wide training in stock fund applications. As part of Phase III USARPAC Financial Realignment Training, FIN 758, Stock Fund Accounting Subcourse, was obtained from the US Army Finance School. This course will be given during November - December 1967.

(2) The financial realignment scheduled for 1 October 1967 was postponed to 1 January 1968 per CINCUSARPAC Msg, GPLO-MM 29920, to CG, USARYIS, dated 26 August 1967, subject: Realignment of Stock Fund Operations.

(3) Preparation of the Command Budget Execution Review (BER) was started during the reporting period. The BER is scheduled for completion during November 1967.

(4) Audit support by the Internal Review Division is currently being given to the Director of Plans and Management in the CIA study under the intent of AR 235-5 pertaining to the stevedore contracts at Naha Port. Estimated date of completion will be 3 November 1967. Subject survey is to evaluate and review Commercial and Industrial type activities to determine whether an existing activity should be continued, curtailed, discontinued or to recommend that an activity be started to produce a service which is required.

k. At the close of the reporting period, the following units were assigned or attached to the 2d Logistical Command:

HHC 2d Log Comd
US Army Support Company
US Army Terminal Company
US Army Augmentation, 2d Log Comd

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US Army Counterinsurgency Support Office, Okinawa
Trailer Service Division, 2d Log Cmd
Troop Command
*4th Military History Det
5th Ord Det (Explosive Disposal) (TM KA)
16th Maint Co (Lt Equip) (GS)
26th Trans Bn (Terminal) HHD
53th Supply Company (Hv Mat) (GS)
111th Trans Det (BARC Ops & Maint) (TM FS)
137th Ord Company (Special Ammo) (GS)
175th Ord Company (Ammo)
185th Supply Company (GS)
196th Ord Bn (Ammo) (DS) HHC
237th Coll, Glass & Salvage Company
245th Supply & Service Bn (GS) (Army) HHC
267th Chemical Company
339th Supply Company (GS)
340th Supply Company (Repair Parts)
384th Trans Det (Tug Crew) (TM FN)
386th Trans Det (Tug Crew) (TM FP)
387th Trans Det (Floating Crane Crew) (TM FL)
389th Trans Det (Tug Crew) (TM FP)
404th Trans Det (Mov Cont) (TM LF)
412th Trans Company (Tml Svc)
414th Trans Det (Tug Crew) (TM FP)
**515th Ord Company (Special Ammo) (GS)
526th Maint Company (Hv Equip) (GS)
541st Supply Company (Hv Mat) (GS) (Army)
555th Maint Company (Hv Equip) (GS)
585th Maint Company (Lt Equip) (GS)
657th Ord Company (Calbr)

* Attached

** Duty Station, Guam

1. Planning Actions. Rebuild Maintenance Facility Study.

(1) During the reporting period the 2d Logistical Command initiated a study to determine the requirements for equipment, facilities, funds and manpower to establish a rebuild facility on Okinawa for tactical wheel vehicles. This facility will be capable of producing 600 tactical wheel vehicles per month and will require a phased-in investment of \$3,542,000 and a phase-in of approximately 2,200 additional personnel. An annual savings of \$31 million can be realized through the less expensive labor cost available on Okinawa as opposed to those

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in CONUS and through a reduction of transportation cost for the rebuild of an estimated 6,000 tactical wheel vehicles annually.

(2) Utilizing a warehouse structural design, 200' x 1000', the plan provides for receipt of reparables at one end of the building and producing a finished product in 19 days at the other. Full production schedule provides for an average of 11 vehicles per 8 hour shift. Time factors and line balance were determined on requirements to rebuild 5 ton vehicles. Maximum production is based on a two shift, six day week, schedule. In addition, the facility is designed so that runs of various type tactical wheel vehicles from 1½ ton to 5 ton can be made as required. The overall facility will occupy 20,000 square feet of shop space. Plant design provides for all required work to be accomplished under one roof with the exception of those components which will be accomplished by local contract.

(3) At the close of the reporting period details of the study were being finalized in preparation for submission to HQ USARVLS.

v. m. Training.

(1) Classes conducted for Military/DAC personnel by 2d Logistical Command on-island to increase proficiency of job performance were as follows:

| COURSE | HOURS | DATE | NUMBER OF PERSONNEL |
|------------------------------|-------|-----------|---------------------|
| Military Correspondence | 16 | 19-28 Jul | 11 |
| Workshop for Middle Managers | 40 | 11-15 Sep | 12 |
| Functional Filing | 3 | 1 Oct | 11 |
| Instructor Training | 40 | 9-13 Oct | 1 |
| Work Simplification Program | 35 | 9-20 Oct | 18 |
| Conference Leadership | 40 | 1-6 Nov | 20 |

(2) Classes conducted for Military/DAC personnel by Army Management Engineering Training Agency (AMETA) at Camp Zama, Japan, were as follows: (Hours not available)

(a) Work Methods and Standards Appreciation
12-16 June 1967 = 2

(b) Work Planning and Control Appreciation
19-23 June 1967 = 5

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- (c) Part Cost Appreciation
12-16 June 1967 = 1
- (d) Work Methods and Standards
19-21 July 1967 = 3
- (e) Methods Time Measurement
24 July - 11 August 1967 = 4
- (f) Work Planning and Control
24 July - 11 August 1967 = 3

(3) Training of Ryukyuan employees conducted by the CPO
USARYIS were as follows:

| COURSE | HOURS | DATES | NUMBER OF PERSONNEL |
|--|-------|----------------|---------------------|
| Refresher Typing | 20 | 7-18 Aug 67 | 12 |
| Conference Leadership | 40 | 21-30 Aug 67 | 9 |
| Basic Supervisor Development | 40 | 11-15 Sep 67 | 23 |
| Instructor Training Course | 11 | 9-13 Oct 67 | 2 |
| Work Simplification Training | 35 | 9-20 Oct 67 | 16 |
| Training Instructor Course | 10 | 25-29 Sep 67 | 5 |
| On-Duty English Language (Intermediate Level) | 90 | 6 Sep - 17 Nov | 17 |
| Off-Duty English Language | 100 | 5 Jun - 19 Oct | 350 |

SECTION 2

Commanders Observations and Recommendations

PART I

Observations - Lessons Learned

Data Systems

Item: Okinawa Stock Status

Discussion.

1. References:

- a. DA Msg 810415, DTG 142304Z Apr 67.

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- b. USAMC Msg, AMCSU-CP 61908, DTG 182011Z Apr 67.
- c. DA Msg 819585, DTG 152212Z Jun 67.
- d. 2d Log Cmd Msg, RIBCD 7-6748, DTG 252150Z Jul 67.
- e. USARPAC Msg, GPOLO-MM 27050, DTG 080156Z Aug 67.
- f. USAPPAC Msg, GPOLO-MM 32814, DTG 192100Z Sep 67.
- g. Ltr DSAH OSCC, 17 May 1967, "Action to be Taken on Army Project OSS Excesses".

2. Background:

a. In March 1967, at DA direction, this command submitted card decks to CONUS sources of supply which reflected Okinawa Stock Status (OSS) of all operating stocks. The purpose of this project was to provide NICP's with information for planning procurement actions.

b. Reference 1a, amplified by reference 1b, authorized NICP's to screen their records to select out requisitions from USARPAC units and supply activities that matched Okinawa excesses. These requisitions were to be returned to 2d Logistical Command for processing and/or validation of the requirement. Validated requisitions, which could not be satisfied by 2d Logistical Command were to be returned to the NICP's for continued supply action. DSA centers did not participate at this time.

c. Reference 1c directed that a new submission of the Okinawa Stock Status (OSS II) be made on 30 June 1967. Reference 1d summarized results of OSS I and recommended that the project not be repeated. This recommendation was not accepted. In references 1e and 1f, USARPAC headquarters amplified 2d Logistical Command's position that the Okinawa Stock Status did not produce results commensurate with the manpower and machine time expended on the project.

d. The DSA centers, directed by reference 1g, participated in OSS II.

3. Evaluation.

a. Effectiveness: As of 31 October, as a result of OSS II, 35,299 requisitions have been received from the NICP's. Of these, 6,812 were either issued or cancelled by 2d Logistical Command with a value of \$79,000.

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b. Problems. One NCO analyst has been assigned full-time to OSS. In order to capture output for special processing and to develop required statistics, exception computer runs are required for each batch of cards. The following is indicative of the problems encountered in handling this project:

(1) 56 separate batches of cards have been received to date as a result of OSS II. 43 batches were unaccompanied by documentation. It has been necessary to establish elaborate traps to prevent these undocumented cards from entering normal computer processing runs.

(2) 32 variations on card formats were received. This necessitated a column-by-column check of documents. In some cases, variations in format were discovered within a card batch.

(3) 33 batches had invalid Routing Identifier Codes (RIC's). This error condition ranged from blank RIC fields to apparent entry of storage depot RIC's by the NICP's.

(4) Reference 1g directed DSA centers to close their files and require resubmission of passing order (A3) documents returned to 2d Logistical Command. To date this has resulted in 1,554 requisitions returned to requisitioners for resubmission. Many of these are high priority requisitions from units in Vietnam.

(5) Guidance on OSS did not establish a cut-off date for submission of requirements to 2d Logistical Command by the NICP's. Since 12 October 1967, small batches of requisition cards have been received from seven NICP's or DSA centers. Since these requisitions were sent on the basis of an asset position three months old, there is little likelihood of substantial supply satisfaction.

Observations

1. The dynamic nature of 2d Logistical Command's asset position makes time a paramount consideration in projects such as OSS. RVN requirements are not included in 2d Logistical Command requisitioning objectives, although all RVN requisitions are processed against 2d Logistical Command assets. Excesses that appear quite large in relation to the RO can be attrited in one processing cycle. Criteria for a project such as OSS, to be effective and to reduce piecemeal workload, should include cutoff times for beginning and ending submission of requirements.

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2. Specification of a Document Identifier Code under which requirements will be submitted is insufficient guidance. Criteria should provide column-by-column specifics for the entire card.

Data Systems

Item: Redistribution of DSA/GSA Excesses

Discussion

1. References:

- a. DA Msg 819168, DTG 132228Z Jun 67.
- b. USARPAC Msg, CPFS-S 24226, DTG 182106Z Jul 67.
- c. DA Msg 837359, DTG 231331Z Oct 67.

2. Background. Due to a change in mission in January 1967, many items were removed from the 2d Logistical Command ASL and HO's were greatly reduced. As a result, large numbers of items became immediately excess to 2d Logistical Command's requirements. Reference 1a recognized this condition and provided guidance for redistribution and reporting of the DSA/GSA portion of the excesses. Reference 1b amplified DA instructions and provided detailed procedures for redistribution within USARPAC.

3. Summary of Actions.

a. Intra-Theater Redistribution (Includes other than DSA/GSA excesses):

| <u>DESTINATION</u> | <u>NUMBER OF ISSUES</u> | <u>\$ VALUE OF ISSUES</u> |
|-----------------------------|-------------------------|---------------------------|
| USARHAW | 2,259 | 512,302.92 |
| USARJ | 3,014 | 998,063.30 |
| Japan MAP | 9,507 | 1,397,297.87 |
| EUSA | 28,780 | 5,271,644.81 |
| Issues Against Customer Rqs | 45,261 | 8,172,322.37 |

b. Inter-Theater Redistribution:

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| <u>DESTINATION</u> | <u>NUMBER OF ISSUES</u> | <u>\$ VALUE OF ISSUES</u> |
|--------------------|-----------------------------|-------------------------------|
| USARAL | 3,748 | 51,515.29 |
| USAREUR | 8,819 | 2,346,463.20 |
| USARSO | 135 | 52,696.10 |
| Returned to CONUS | 30 | 552,641.85 |

c. Pending Redistribution. Requirements from USCONARC posts, camps and stations are arriving at the present time. Development of required statistics and special controls exercised over output makes it necessary to run these requirements as exceptions to normal processing. For that reason, processing has been delayed pending consolidation of all requirements into a "one-time" run.

- (1) A total of 2,903 requisitions have been received from 12 USCONARC activities.
- (2) Messages have been received indicating that an additional total of approximately 3,857 requisitions are en route from 4 other USCONARC activities.

4. Pending Actions. In addition to completion of processing of USCONARC requirements, original guidance required 2d Logistical Command to report the residue of excesses to DSA/GSA supply sources. Reference 1c placed this requirement in abeyance pending further instructions.

Observation

Lesson Learned. In general, this was a well coordinated project and the guidance received was timely and clear. One break-down in communications occurred, in that it is now understood that DA desired 2d Logistical Command to mail separate card decks to each USCONARC activity. 2d Logistical Command did not receive the DA instructions on this point. It is fortuitous that these instructions were not received, as the card deck totaled 91,306 and production of only four copies taxed data processing resources. Reproduction of copies for all USCONARC posts, camps and stations would have taken weeks and completely disrupted normal 2d Logistical Command workload. In summary this project illustrates the value of timely, coordinated instructions. It also points up the fact that the headquarters issuing instructions for a project of this nature should have an estimate of the volumes involved and should be able to consider impact on the action agency.

GROUP-4
Downgraded at 3-year intervals;
Declassified after 12 years

27

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RIBCSB-OL

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(ACS CSFOR-65) (WBGZAA) (U)

Ammunition

Item: Explosive Disposal Training Aids

Discussion

Explosive disposal training aids mentioned in para g(5)(a), Section I, were fabricated to meet changes in operational requirements resulting from USARPAC SOP 2-63 dated 17 August 1967. A capability for setting up all special weapons for emergency destruction with training demolitions was required by USARPAC; previously only enough training demolition to set up a percentage of the total items stored was required. Standard demolition training items were unavailable and quite expensive when available.

Observation

The fabricated items completely met training requirements and saved \$10,279.

Ammunition

Item: Explosive Disposal Response Times

Discussion

Uniform criteria do not exist among the services for emergency destruction of nuclear weapons. As an example, the US Navy and US Air Force require two shaped charges be emplaced on nuclear weapons per storage igloo. The assumption is that sympathetic detonation will destroy the other nuclear weapons stored in the igloo. The US Army requirements are much more stringent: (1) Army requirements call for one shaped charge for every four large nuclear warheads (large in the sense of total explosive content); and (2) One shaped charge for each small nuclear warhead.

Observation

Comparisons of response times to destroy all items stored on an inter-service basis becomes unrealistic for like quantities of items stored.

Training

Item: Bilingual Training

Discussion

GROUP-4
Downgraded at 3-year intervals:
Declassified after 12 years

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RJBCSB-OL

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR-65) (WBGZAA) (U)

With US forces stationed in many areas of the world, employing local personnel in large numbers, the language barrier often impedes work or degrades the quality of the end product. Instruction and training is a laborious process accomplished either through interpreters or sign language, both having a tendency to lead to error in interpretation and considerable productive time loss. In an effort to minimize misunderstanding, the 2d Logistical Command has been experimenting with a videocorder for bilingual training films, lectures, etc. Though there is no intent to promote one brand over another, the Sony Videocorder, TCV-2010, used in 2d Logistical Command's experiments has proven to be a very versatile piece of equipment, ideally suited to audio and visual bilingual use.

Observation

A field bilingual recording capability would result in considerable savings in manhours as well as an increase in quality of work produced. The initial cost of equipment of this nature would be quickly offset by the qualitative and quantitative work performance increases resulting therefrom. Training films, lectures, slide talks, training demonstrations, etc., can be taped, stored and used as the need arises.

Training

Item: Standardization of Army Logistics System

Discussion

A lack of cohesive doctrine and Army-wide standard system in logistics result in extensive local training requirements in ADPS application and inventory management techniques. Personnel often require complete reorientation into local systems with each new assignment resulting in a delay in productivity for incoming personnel as well as the establishment of training bases at all levels from resources already taxed with mission accomplishment.

Observation

Recognizing the fact that USARPAC's 3S system was unique to WESTPAC, in order to overcome the effects of a shortage of personnel input from CONUS qualified to operate this system, the 2d Logistical Command established training programs in logistics management and operations. 2d Logistical Command has discussed this program with personnel of other commands during the USARPAC Supply Conference and has offered to expand

GROUP-4
Downgraded at 3-year intervals;
Declassified after 12 years

29

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RIBCSB-OL

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR-65) (WBCZAA) (U)

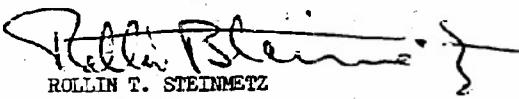
its local training program to encompass other commands in WESTPAC. A copy of the letter expanding on this subject is attached hereto (Incl 3).

PART II

Recommendations

1. That higher headquarters directed projects such as OSS include detailed instructions as to specifics required on a column by column basis and should provide a definitive time frame for completion.
2. That nuclear weapon emergency destruction criteria be standardized for all services.
3. That consideration be given to the authorization of audio-visual recording equipment for all units/activities employing indigenous personnel.
4. That recommendations contained in attached letter, Training of Logistics Management Personnel, be approved.

FOR THE COMMANDER:


ROLLIN T. STEINMETZ
Colonel, GS
Director of Plans & Mgt

3 Incl
as
1. Historical Summary Report,
 1st Qtr FY 68 Naha and
 Urashoe Withdrawn, Hqs, DA
2. After Action Report - USARPAC Supply Conference 6-13 Sep 67
3. Training of Logistics Management Personnel

GROUP-4
Downgraded at 3-year intervals:
Declassified after 12 years

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KIC-4H (2 Dec 67)

1st Ind

SUBJ: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSKHC-65) (REF ID: A6261) (U)

1 MAR 1968

Headquarters, United States Army, Ryukyu Islands, AFHQ San Francisco 96331

REF ID: Commander in Chief, U. S. Army, Pacific, AFHQ: GPOCP-US, AFHQ 96350

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

(3) Subject report has been reviewed and the following comments are submitted:

a. Reference CSKHC-1:

(a) Paragraph a(1)(a) should read as follows:

| | <u>Authorized</u> | <u>Assigned</u> | | | |
|---------------------------|-------------------|-----------------|-----|------|---|
| | L | A | O | L | A |
| AMC 2d Logistical Command | 1040 | 0 | 333 | 117 | 0 |
| Total | 212 | 0 | 333 | 257 | 0 |
| | | | | 4077 | |

(b) Paragraph a(1)(b) should read as follows:

| | <u>Authorized</u> | <u>Assigned</u> |
|---------------------------------|-------------------|-----------------|
| Department of the Army Civilian | 150 | 152 |
| Local National | 347 | 4828 |
| Foreign National (Third State) | 70 | 62 |
| Total | 567 | 5590 |

(3) Paragraph a(4): The Joint Audit Agency conducted a review of the RCUW trailer project at 2d Logistical Command. The JAA determined that these trailers have not been properly accounted for in the past because first, the documentation for outgoing trailers was inaccurate or incomplete and second, it was found that trailers were not properly returned to Okinawa from the Republic of Vietnam. Corrective action was taken by 2d Logistical Command.

(4) Paragraph a(4): As a rule professional auditors are not to be utilized for such a study; however, since 2d Logistical Command had no other cost accounting capability, it was necessary to use these auditors and this Headquarters concurs in such usage under these circumstances. The

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DEGRADED AT 3 YEAR INTERVALS

DECLASSIFIED AFTER 12 YEARS

DOD DIR 5200.19

SECRET

RIC-4-H (2 Dec 67)

23 February 1968

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR-35) (WBGZLA) (U)

study recommended no change in contract versus in-house capability; however some changes of contractual procedures were recommended.

b. Reference SECTION 2, PART I: Observations - Lessons Learned:

(1) Page 30, Ammunition: The statement that the U. S. Navy and Air Force require two shaped charges to be emplaced on nuclear weapons per storage igloo is not entirely accurate. The number of shaped charges, or any demolition charge emplaced depends upon the weapons system involved. Some Air Force and Navy weapons, such as the B28 and B43 systems, are relatively thin-skinned and therefore would not require the same number of charges per igloo as some Army systems such as the 155mm Projectile or Davy Crockett, or Navy items such as the Mark 101 Depth Charge.

c. Reference SECTION 2, PART II, Recommendations:

(1) Paragraph 2: Because of the various types of weapons systems stored by each service, a single standard for the number of demolition charges per igloo is impractical.

(2) Paragraph 3: This headquarters has made an extensive survey to determine the need for videocorder requirements at 2d Logistical Command. 2d Logistical Command's request for audio-visual equipment was not favorably considered, because of the current austerity program, Balance of Payments considerations, non-availability of technical skills and the possibility that the equipment would be of only marginal utility. In the future, however, if 2d Logistical Command offers adequate justification for this requirement and, if this command is subsequently able to finance the project, the request will again be reviewed.

(3) Paragraph 4: This headquarters is currently reviewing the recommendations contained in letter, Training of Logistics Management Personnel.

d. General:

(1) A page by page analysis of the report was made with a view toward determining cost reduction action potential in areas where 2d Logistical Command has indicated that improvements have been made or are in process. A special visit was made to 2d Logistical Command to insure that items in the subject report having cost reduction potential had not been overlooked in the Cost Reduction Program. This headquarters will continue to follow-up to ascertain that, in all areas where cost reductions are apparent in the

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RIC-MH (2 Dec 67)

23 February 1968

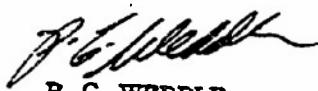
SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR-65) (WBGZAA) (U)

quarterly report, the actions are documented so that this command and USARPAC will progress toward reaching our cost reduction goals.

(2) The report was also analyzed for management engineering actions. Although there is no specific comment, a visit to 2d Logistical Command was made by the Chief of the Management Division and the Chief of the Management Engineering Branch to determine the roles of management type personnel in providing assistance or in completing management engineering projects identified in the report.

(3) This report was reviewed in detail for budgetary implications. In those cases where the budget forecasts will be affected, it has been assured that such revisions will be incorporated with the USARYIS FY69 COB.

FOR THE COMMANDER:



P. C. WEDDLE
1LT, AGC
Asst AG

SECRET

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GPOP-DT (2 Dec 67) 2d Ind (U)

SUBJECT: Operational Report of HQ, 2d Logistical Command
for Period Ending 31 Oct 67, RCS CSFOR-65 (R1)

HQ, US Army, Pacific, APO San Francisco 96558 5 APR 1968

TO: Assistant Chief of Staff for Force Development,
Department of the Army, Washington, D.C. 20310

This headquarters has evaluated subject report and
forwarding indorsement and concurs in the report as
indorsed.

FOR THE COMMANDER IN CHIEF:



K. F. OSBOURN
MAJ, AGC
Asst AG

27
DEPARTMENT OF THE ARMY
HEADQUARTERS, 2D LOGISTICAL COMMAND
APO San Francisco 96248

RIBCD

SUBJECT: After Action Report - USARPAC Supply Conference 6-13 September 1967

TO: See Distribution

1. During the period 6-13 September, a USARPAC sponsored Supply Conference was held at the 2d Log Comd. Commands represented at the conference were USARPAC, USARMS, USARJ, USARHAW, EUSA, 1st Log Comd, USARSUPTHAI, and 2d Log Comd.

2. The conference was divided into three parts:

a. A conference on 6-7 September to discuss Redistribution of Subcommand Excesses. Commands represented were USARPAC, USARHAW, USARJ, JSARYIS, EUSA and 2d Log Comd. List of conferees is attached as Incl 1.

b. A conference on 8-9 September to discuss the agenda items for the subsequent conference with 1st Log Comd and USARSUPTHAI and to finalize the proposal for identification and broadcast of 2d Log Comd's assets available for drawdown by requisitioners in Vietnam. Commands represented were USARPAC, USARYIS and 2d Log Comd. List of conferees is attached as Incl 2.

c. A conference on 11-13 September to discuss agenda items with representatives of 1st Log Comd and USARSUPTHAI. A copy of the agenda for this conference is attached as Incl 4. Commands represented were USARPAC, USARMS, USARSUPTHAI, 1st Log Comd and 2d Log Comd. List of conferees is attached as Incl 3.

3. At the conference 6-7 September the FSA proposal for a "round robin" system for excess identification, declaration, redistribution and disposal was presented.

a. The proposal as presented by FSA is outlined in Incl 5. As a result of this presentation, it was determined that two areas needed further development. As a result, two subcommittees were established.

(1) The first subcommittee addressed the problem of the priority of application of the assets. The results of their determination are attached as Incl 6.

(2) The second subcommittee addressed the reporting and evaluation of the effectiveness of the first "round robin" series of excessing actions. Incl 7 covers a summary of the data required for the evaluation, the reporting system and the factors to be considered. USARPAC will furnish detailed reporting instructions to all subcommands by 1 October 1967.

Incl 2

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SUBJECT: After Action Report - USARPAC Supply Conference 6-13 September 1967

4. The conference on 8-9 September was essentially a fact-finding conference to finalize the agenda for the conference on 11-13 September 1967.

5. The conference on 11-13 September consisted of a free exchange of ideas and recommendations for improvements. Subjects discussed are shown on the agenda attached as Incl 1. The subparagraphs that follow summarize important facts discussed, agreements reached and indicates areas where follow-up action is required.

a. Data Communications: The 2d Log Comd presented a series of charts that highlight special controls which are being used by 2d Log Comd to insure timely receipt of requisitions from Vietnam and Thailand. While improvement has been made, the conferees agreed that the special controls should continue.

b. Stock Record Support:

(1) 1st Log Comd indicated that they would require stock record support from 2d Log Comd, and that the various activities differed in their ability to provide the necessary ASL/PLL information to enable 2d Log Comd to give them stock record support. Because of this, stock record support for 1st Log Comd units has to be installed on a phased basis. The first phase would start with the Cam Rahn Bay Area units, and the support would go to depot and DSU/CSU level. The support provided would be tailored to the specific requirements of the unit and its capability for mechanical processing of ASL/PLL. Those DSU's equipped with the NCR 500 system will use punch cards. After an approximate 60-day test of the success of the support to the Cam Rahn Bay Area, the support system will be extended to Qui Nhon and finally to Saigon. 1st Log Comd must furnish 2d Log Comd an estimate of the requirement for keypunch support, so that the necessary resources to do the job can be acquired.

(2) Thailand will require essentially the same support, phased in essentially the same manner, except that all ASL/PLL information furnished will be on punched cards.

(3) USARPAC should recognize this mission and authorize 2d Log Comd any additional resources that may be needed based on a projection of additional workload.

c. 2d Log Comd's Maintenance Support:

(1) It was agreed that 2d Log Comd will continue to repair and return to 1st Log Comd those items which had been placed in the repair and return channel prior to 31 August 1967. 2d Log Comd will notify 1st Log Comd of the items that are still being repaired and returned under this revised criteria. Items which were placed in the repair and return channel subsequent to 31 August 1967 will be repaired by 2d Log Comd and returned to stock. 2d Log Comd will notify 1st Log Comd of the items that are being repaired under this criteria, so that 1st Log Comd can notify the units to requisition replacement.

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RIBCD

SUBJECT: After Action Report - USARPAC Supply Conference 6-13 September 1967

(2) 1st Log Comd will notify 2d Log Comd of the specific items which will be exceptions to the repair and return to stock criteria. These items will continue to be repaired and returned to users for an indefinite period.

d. Surge Tank for Construction Items:

(1) 1st Log Comd stated that the present requirements for surge tank items are suspect and require revision. It is anticipated that the review and revision will take approximately 60 days, and that the new quantities will be furnished to 2d Log Comd by 15 November 1967.

(2) It was agreed that 2d Log Comd will not order additional increments of the existing surge tank list until the review has been completed by 1st Log, or unless 1st Log notifies 2d Log to order on an individual item basis.

(3) 1st Log Comd will follow the established requisitioning procedure for surge tank items except for that portion of the procedure which states that the requisitions will be prepared by the 1st Log Comd's Construction Materiel Branch. The requisitions for surge tank items will be prepared by the 14th ICC and will be forwarded to 2d Log by means of a transmittal letter.

e. Excessing Policies:

(1) 1st Log Comd notified the conferees that they had discontinued sending FTE cards in June and would send no more cards.

(2) The excess returned so far from 1st Log Comd depot stock has been only those items which are fringe and without demand for a one-year period. Approximately 100,000 of these items have been sent to 2d Log Comd. Approximately 30,000 more items in this category remain to be sent to 2d Log Comd.

(3) After the fringe items have been returned, 1st Log Comd will return those items which are excess to their current retention policy which is three times the R.O. The estimate is that each depot has approximately 20,000 items in this category.

(4) None of the above applies to unit excesses which will continue to be returned to 2d Log Comd through 1st Log Comd depots.

(5) 1st Log Comd expressed a desire to utilize excesses declared under the "round robin" program. USARPAC FSA will develop and furnish the necessary computer programs to the 2d Log Comd. These programs may be used to provide redistribution to 1st Log Comd.

f. Adequacy of MILSTAMP:

(1) A general discussion of MILSTAMP revealed the need for a separate

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SUBJECT: After Action Report - USARPAC Supply Conference 6-13 September 1967

conference to develop specifically the interface of MILSTRIP and MILSTAMP information.

(2) The recommendation of the conferees to have such a conference will be staffed at USARPAC.

3. Reconciliation of Dues-In:

(1) USARPAC representatives gave the conferees a briefing on the new reconciliation procedures and highlighted the need to inform all customers that due-in reconciliation cards could in some cases be sent directly to customers. The command's representatives agreed to inform their customers of this new feature of the current backorder reconciliation.

h. Direct Requisitioning on CONUS:

(1) USARPAC presented a briefing of the concept for use of 2d Log Comd's stocks after direct requisitioning on CONUS begins in Vietnam. This concept was approved and the briefing charts are attached as Incl 8. In summary, the concept provides for using a skeleton AMDF as the carrier to notify 1st Log Comd of what is available at 2d Log Comd, USARJ, and what must be routed to MMA. The system makes provisions for use of 2d Log Comd's long stocks, items on the 2d Log Comd Maintenance Program and items which 2d Log Comd will furnish to 1st Log Comd as a result of local procurement.

(2) 1st Log Comd approved the concept, but requested special consideration in the following areas:

(a) Local purchase of nonstandard items. It was agreed that MMA would incorporate the source of supply for nonstandard items in the AMDF. The stock numbers would be furnished to MMA by 1st Log Comd.

(b) 1st Log Comd requested that catalog change information be furnished as early in the month as possible, and that the skeleton AMDF from 2d Log Comd be furnished by the 20th of the prior month. MMA and 2d Log Comd agreed.

(c) 1st Log Comd recommended that the 30 day order and ship time apply only to those items which are stocked by 2d Log Comd for RVN (e.g., surge tank and maintenance program) and not to those items which are being obtained from 2d Log Comd because they are temporarily available in long stock or are being locally procured on Okinawa.

(d) 1st Log Comd also requested that the order and ship time be clarified for those items being stocked in Japan.

(e) USARPAC will furnish order and ship time guidance on c and d above.

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SUBJECT: After action Report - USARPAC Supply Conference 6-13 September 1967

i. Improved Procedures for Requisitioning, Follow-up, Status Processing:

(1) Recent review of 2d Log Comd's due-in file revealed that there are approximately 40,000 suspect direct delivery to Vietnam transactions that have been established over a year ago. USARPAC FSA agreed to review these transactions against billing and other information available at the MMA. 2d Log Comd will furnish a tape containing these suspect transactions to USARPAC FSA by 30 September 1967. This tape should be processed at USARPAC by 15 October 1967, and results will be furnished to the 14th ICC and 2d Log Comd on magnetic tape.

(2) 2d Log Comd's records also show approximately 7,500 back orders to Vietnam. These back orders are on the records as a result of lumber requisitions, partial warehouse denials and phrase codes P, Q, R and Z items. It was agreed that the back orders for lumber and phrase code "Q" (fabricate) would be canceled. The other items would be printed out to 2d Log Comd's managers who will make decisions as to the proposed action on the back order. They will coordinate this action with 1st Log Comd and notify 1st Log Comd by letter of any cancellation. It was further agreed that in the future any customer requisition from Vietnam would be filled completely or passed in order to minimize the partial warehouse refusal problem. Requisitions from 14th ICC will continue to be processed under current procedures.

(3) 2d Log Comd's records reveal that 1st Log Comd is following up to 2d Log Comd even though status provided shows that the item has been passed to another supply source. Specific examples were displayed and 1st Log Comd indicated that this was a problem caused by manager actions and that it would be resolved shortly.

j. Training Support for 14th ICC and 506th Depot:

(1) 2d Log Comd is presently conducting training in Data Systems operations for 21 personnel from the 14th ICC and 6 personnel from the 506th Depot. The 14th ICC indicated that most of their training requirements from 2d Log Comd had been met, and the remainder of their training would be conducted on the job by their own personnel.

(2) The 506th Depot training requirements are the most urgent and are expressed in 1st Log's Msg AVCA-G-L-C 15398 DTG 300608 August 1967. It was agreed that the 1st Log Comd would send two officers to 2d Log Comd on 18 September for two weeks formal and on-the-job training in ADP operations. Eight additional personnel will arrive on 25 September for two weeks formal and OJT in stock control, storage and related activities. Upon completion of training of this cadre, 2d Log Comd will send a team of 8 to 10 personnel to Vietnam. These personnel will be functionally oriented in stock control, storage and related activities and will be capable of giving assistance in the formal and OJT given to approximately 75 personnel in Vietnam.

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SUBJECT: After Action Report - USARPAC Supply Conference 6-13 September 1967

(3) USARPAC PSA will provide the 3SVN SOP to 1st Log Comd. A draft advance copy will be provided 2d Log Comd on or about 1 October 1967. This SOP will be used in the completion of the training of the cadre from the 506th Depot and may be used in the training in Vietnam.

(4) A 2d Log Comd draft letter, Subject: "Training of Logistics Management Personnel," was reviewed by the conferees. (Copy attached as Incl 9) 1st Log Comd and USARSUPTHAI representatives stated that establishment of a training base at 2d Log Comd would be advantageous. The conferees recommended that the proposal be formalized and submitted through channels.

k. Authorization Edit: Conferees agreed that the current system of editing based on dollars and quantities, manager controls and PEMA controls should continue. Current controls cannot be expanded because of the lack of information on which to base additional "Authorization" edit. Conferees did believe that expanded use should be made of conditional substitutes. 2d Log Comd stated that work has started in this area in the case of packaged POL. Further expansion is possible and will be explored in the area of paint, paper products and other commodities where the only difference may be the size of the container. MMA will also explore these areas and broadcast results of their studies for inclusion in the I and S file.

l. Catalog Support: 1st Log Comd pointed out that catalog support provided by MMA must include DSA/GSA items with no Army interest, if they are required under the common service supply support system. USARPAC MMA will investigate and develop a system to include these items in the MMA AMDF broadcast.

m. Support of USARSUPTHAI:

(1) On 13 September 1967 the conference was devoted to discussion of specific areas of interest in the support of USARSUPTHAI. Based on this discussion, the following facts were developed:

- (a) The ASL/PLL for USARSUPTHAI is now reasonably good.
- (b) The degree of accuracy of the Availability Balance Card is considered to be acceptable.
- (c) The depot due-in file at USARSUPTHAI is suspect and requires purification and validation.
- (d) The percent of zero balances is too high and is having adverse effect on demand satisfaction.
- (e) There is a need for improved methods for demand accumulation and demand analysis so that meaningful requisitioning objectives can be established on a timely basis.

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REBCD

SUBJECT: After Action Report - USARPAC Supply Conference 6-13 September 1967

(2) A plan of action to assist USARSUPTHAI was developed. This plan has two phases:

(a) Phase I relates to actions that can be taken to reduce the number of zero balances.

(b) Phase II relates to continuing actions in the supply management area and will include such things as purification of dues-in, demand accumulation, establishment of EO's, etc.

(c) Phase I action would be as follows:

1. 2d Log Comd will:

a. Use the USARSUPTHAI ASL and prepare pre-punched, pre-numbered requisitions in stock number sequence with the quantity field blank. These requisitions will be serially numbered by date starting with Julian date 7265 and serial number 5001 thru 9999.

b. Prepare a list of the shipment status file for the past 60 days for all shipments to Thailand from either 2d Log Comd or CONUS. This list will be in stock number sequence.

c. Hand carry the requisitions and the shipment status list to Thailand for management analysis.

2. USARSUPTHAI will:

a. Upon receipt of the requisitions, compare the requisitions with the current on hand stock position; and based on the information on the shipment status list and zero balance stock positions, insert quantities in the requisition. Quantity requisitioned will not exceed the stockage objective, plus the due-out.

b. Return the requisitions to 2d Log Comd on a hand carry basis.

3. 2d Log Comd will:

a. Process the requisitions in a special cycle for control purposes and capture the output.

b. Change the issue priority used on the incoming requisition from 12 to 05 for all items which can be issued.

c. Requisition on CONUS or back order all items which cannot be satisfied by issue.

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SUBJECT: After Action Report - USARPAC Supply Conference 6-13 September 1967

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d. The CONUS requisitions and the back orders will contain the original priority 12.

(d) Phase II action is as follows:

1. 2d Log Comd will send to USARSUPTHAI a team of two knowledgeable people in the supply and data systems field to work with USARSUPTHAI in developing a plan for all continuing supply actions necessary to improve the supply posture in USARSUPTHAI. This team will address due-in reconciliation, demand accumulation, establishment of RO's and demand analysis.

2. The plan developed and the phase dates assigned will have the mutual concurrence of USARSUPTHAI and 2d Log representatives.

(e) It is anticipated that the actions required by Phase I will be accomplished early in October 1967.

(f) The action required by Phase II will start ASAP and by late October, the visit will have been made, a plan will have been developed, implementation started and mutually agreed phase dates for specific accomplishment will have been established.

9 Incl
as

VERNON R. FERNANDES
Colonel, CSE
Chairman, Working Group

DISTRIBUTION:

| | |
|-------------------|------|
| CG | (2) |
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| D/TG | (1) |
| Compt | (1) |
| Secretariat | (1) |
| CEA | (2) |
| *CG, USARVIS | (2) |
| *CG, 1st Log Comd | (5) |
| *CG, USARSUPTHAI | (5) |
| *USARPAC G4 | (1) |
| *USARPAC FSA | (2) |
| *USARPAC MMA | (1) |
| *14th ICC | (1) |

* Information copies furnished informally only. Official copies to be furnished by USARPAC as this conference was USARPAC sponsored.

LIST OF CONFEREES

CONFERENCE 6-7 SEP 67

REDISTRIBUTION OF SUB COMMAND EXCESS

| | | |
|-------------------|----------------|-----|
| Colonel Smith | USARPAC | FSA |
| Colonel Waters | USARPAC | MMA |
| Mr. Carreira | USARPAC | FSA |
| LTC Clohecy | USARPAC | G-4 |
| Mr. De Sando | USARJ | |
| Mr. Cullins | USARJ | |
| Mr. French | EUSA | |
| MAJ Baxter | EUSA | |
| CPT Sharp | USARHAW | |
| Colonel Harper | USARYIS | 6-4 |
| LTC Munn | USARYIS | G-4 |
| Colonel Seekins | 2d Log Command | |
| Mr. Rosen | 2d Log Command | |
| Colonel Fernandes | 2d Log Command | |
| Mr. Welsh | 2d Log Command | |
| Mr. Seidlich | 2d Log Command | |
| Mr. Peters | 2d Log Command | |
| LTC Hartley | 2d Log Command | |

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LIST OF CONFEREES

CONFERENCE 8-9 SEP 67

| | | |
|-------------------|----------------|-----|
| Colonel Smith | USARPAC | FSA |
| Colonel Waters | USARPAC | MMA |
| Mr. Carreira | USARPAC | FSA |
| LTC Clohecy | USARPAC | G-4 |
| Colonel Harper | USARYIS | G-4 |
| LTC Munn | USARYIS | G-4 |
| Colonel Seekins | 2d Log Command | |
| Mr. Roser | 2d Log Command | |
| Colonel Fernandes | 2d Log Command | |
| Mr. Welsh | 2d Log Command | |
| Mr. Seidlich | 2d Log Command | |
| Mr. Peters | 2d Log Command | |
| LTC Hartley | 2d Log Command | |

Incl 2 of incl 2 44

LIST OF CONFEREES

CONFERENCE 11-13 SEP 67

| | | |
|--------------------|-----------------|-----|
| Colonel MacPherson | USARPAC | FSA |
| Colonel Smith | USARPAC | FSA |
| Colonel Waters | USARPAC | MMA |
| Mr. Carreira | USARPAC | FSA |
| LTC Clohecy | USARPAC | G-4 |
| Colonel Phipps | 1st Log Command | |
| Colonel Kjellstrom | 1st Log Command | |
| MAJ Weifenbach | 1st Log Command | |
| Colonel Dayton | USARSUPTHAI | |
| MAJ Webb | USARSUPTHAI | |
| Colonel Harper | USARYIS | G-4 |
| LTC Munn | USARYIS | G-4 |
| Colonel Seekins | 2d Log Command | |
| Mr. Rosen | 2d Log Command | |
| Colonel Fernandes | 2d Log Command | |
| Mr. Welsh | 2d Log Command | |
| Mr. Seidlich | 2d Log Command | |
| Mr. Peters | 2d Log Command | |
| LTC Hartley | 2d Log Command | |
| LTC Hancock | 2d Log Command | |

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CONFERENCE ON COORDINATION OF REQUISITIONING
PROCESSING PROCEDURES

11-13 September 1967
Command Conference Room - Bldg 110 - Machinato Service Area

AGENDA

| <u>TIME</u> | <u>SUBJECT</u> |
|-------------|---|
| MONDAY | |
| 11 Sep 67 | (USARPAC, USARV, USARV, THAILAND, 1ST LOG, 2D LOG) |
| 0800-0815 | Sign in and Administrative Announcements for new arrivals |
| 0815-0820 | Welcome to new arrivals |
| 0820-0845 | 2d Log Command briefing for new arrivals |
| 0845-0900 | Data Communication |
| 0900-0930 | Stock Record Support |
| 0930-0950 | Break |
| 0950-1035 | 2d Log Command Maintenance Support |
| 1035-1120 | Surge Tank for Construction Items |
| 1120-1250 | Lunch |
| 1250-1420 | Excessing Policies: a. Criteria for determining in 1st Log b. Evacuation to 2d Log (Policy and Procedure) |
| 1420-1440 | Break |
| 1440-1620 | Adequacy of MILSTAMP |
| 1620 | Return to Quarters |

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TIME SUBJECT

TUESDAY

12 Sep 67

0600-0845 Reconciliation of Dues-In

0845-1120 Direct Requisitioning on CONUS

1120-1250 Lunch

1250-1440 Improved Procedures for Requisitioning Follow up & Status Processing

1440-1500 Break

1500-1620 Training Support for 14th ICC and
506th Depot

1620 Return to Quarters

WEDNESDAY

13 Sep 67

0800-0845 Discussion of Authorization Edit.

0845-1120 Free time for discussion of Thailand areas of interest and for additional discussion

1120 CONFERENCE ENDS

EXCESS/REDISTRIBUTION PLAN

OBJECTIVE

- IDENTIFY, CIRCULATE AND REDISTRIBUTE
USARPAC EXCESSES — BY 30 NOV 67
- DECLARE AND DISPOSE OF USARPAC EXCESSES
— BY 31 DEC 67

Incls of End 2

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EXCESS/REDISTRIBUTION PLAN

VERIFY RO AND LEVELS

RO REVIEW - CONTINUAL
MOB RESERVE LEVELS. MMA TO BROADCAST BY 1 OCT 67.
OP PROJECT LEVELS. MMA TO BROADCAST BY 1 OCT 67.
SUBCOMMANDS TO POST NEW AND STRIP OLD LEVELS
BY 15 OCT 67.

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EXCESS/REDISTRIBUTION PLAN

STRATIFY SUBCOMMAND STOCK

- FSA TO FURNISH PROGRAMS BY 15 OCT 67
- SUBCOMMAND TO RUN BY 1 NOV 67

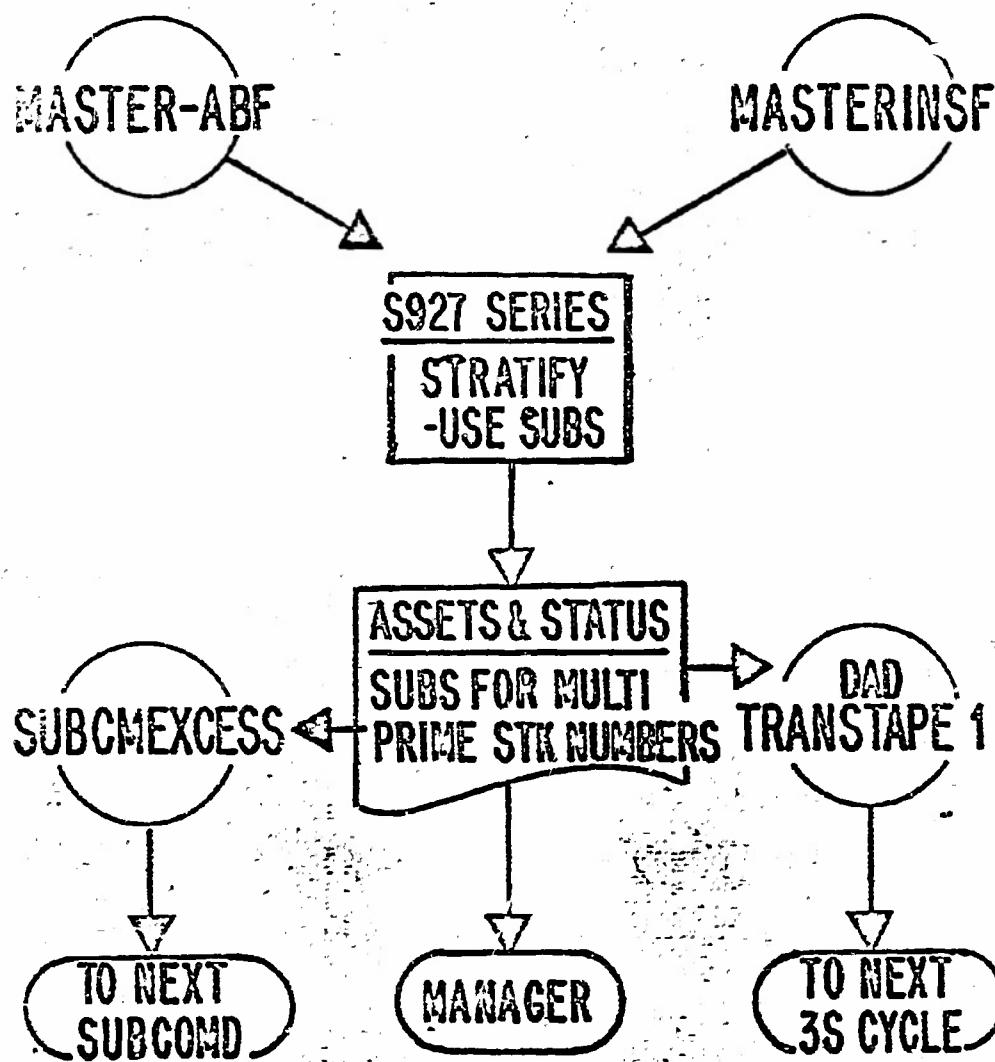
DECLARE SUBCOMMAND EXCESS

- USE STRATIFICATION PROGRAM
- DISPATCH TO OTHER SUBCOMMAND BY 1 NOV 67

50

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-1-

STRATIFYING SUBCOMD STOCKS



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4

STRATIFYING SUBCOMMAND STOCKS

EXCLUDED

PEMA PRINCIPAL ITEMS

AMMUNITION

SPECIAL WEAPONS

CLOSED LOOP ITEMS

MEDICAL ITEMS

SUBSISTENCE

BULK POL

UNSERVICEABLE ITEMS

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5

STRATIFYING SUBCOMMAND STOCKS

APPLICATION OF ASSETS

○ REPORTING SUBCOMMAND

1. RO'S/LEVELS P "A"

2. PERMISSIVE OVERSTOCK

3. MOB RESERVE .P "D"

4. OP PROJECTS P "E"

○ NEXT SUBCOMMAND

1, 2, 3, AND 4 ABOVE

60-17

EXCESS/REDISTRIBUTION PLAN

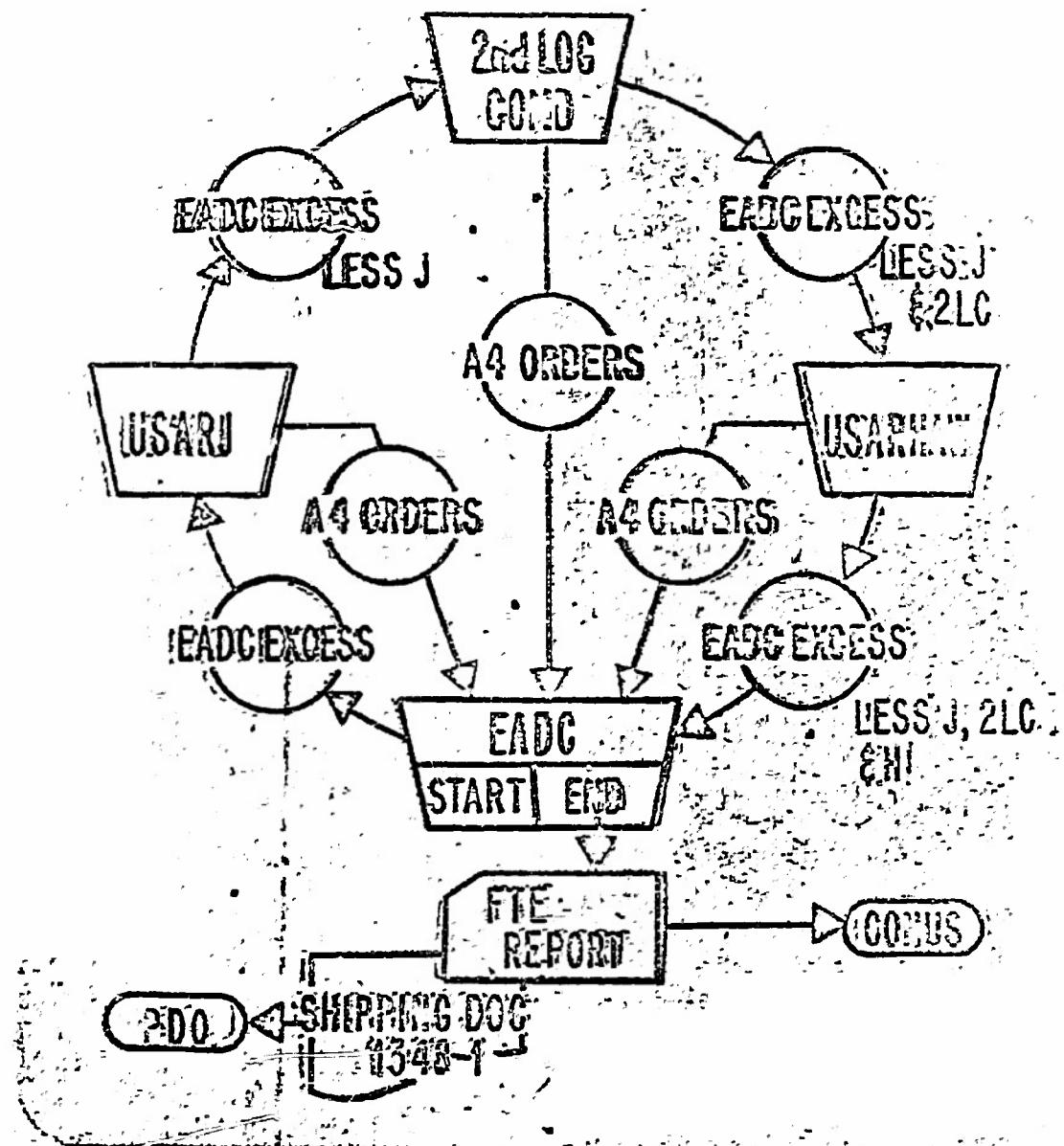
SCREEN SUBCOMMAND EXCESS

- FSA TO FURNISH PROGRAM BY 15 OCT 67
- SUBCOMMAND TO RUN "BUY EXCESS" PROGRAM
1. THRU 30 NOV 67

REDISTRIBUTE SUBCOMMAND EXCESS

- FORWARD "A4" ORDER TO LOSING SUBCOMMAND
- FORWARD REMAINING EXCESS TAPE TO NEXT OR
LOSING SUBCOMMAND — 1 THRU 30 NOV 67

INITIAL EXCESS REDISTRIBUTION / REPORTING SYSTEM

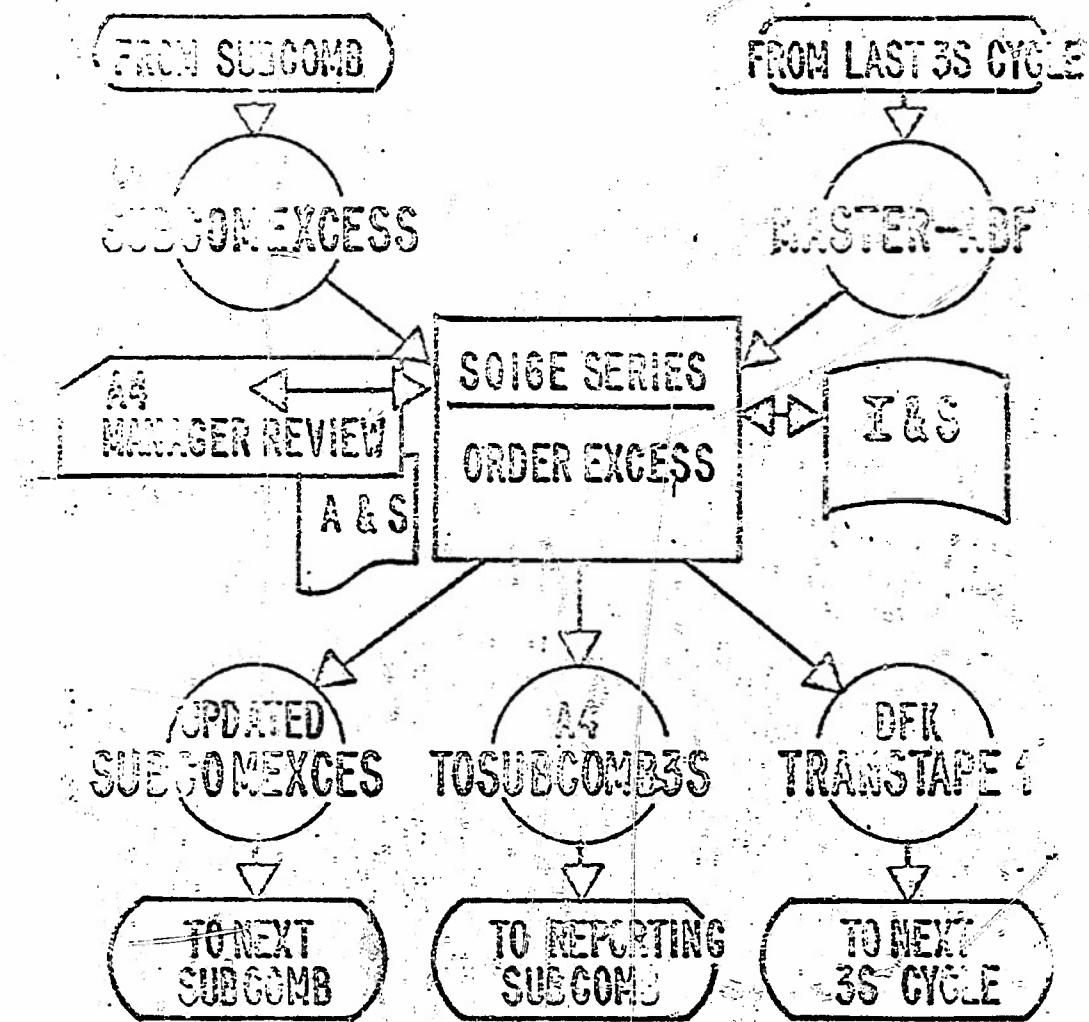


EXCESS/REDISTRIBUTION PLAN

PRIORITY OF REDISTRIBUTION

| <u>EXCESS TO</u> | <u>1ST</u> | <u>2ND</u> | <u>3RD</u> |
|------------------|------------|------------|------------|
| USAEIGHT | USARJ | USARYIS | USARHAW |
| USAEIGHT | USARJ | USARYIS | USARHAW |
| USAEIGHT | USARJ | USARYIS | USARHAW |
| USARHAW | USARYIS | EUSA | USARJ |

SCREENING ANOTHER SUBCOMB'S EXCESS



SCREENING ANOTHER SUBCOMMAND'S EXCESS

VERIFY RO/LEVELS

SISTRATIFY ASSETS

RUN S016E SERIES PROGRAM

REVIEW ASSETS AND STATUS OF SUBSTITUTE ITEMS

FORWARD "A4" TO REPORTING SUBCOMMAND AND

ESTABLISH DI

FORWARD REMAINING EXCESSES TO NEXT SUBCOMMAND

EXCESS/REDISTRIBUTION PLAN

REPORT USARPAC EXCESS

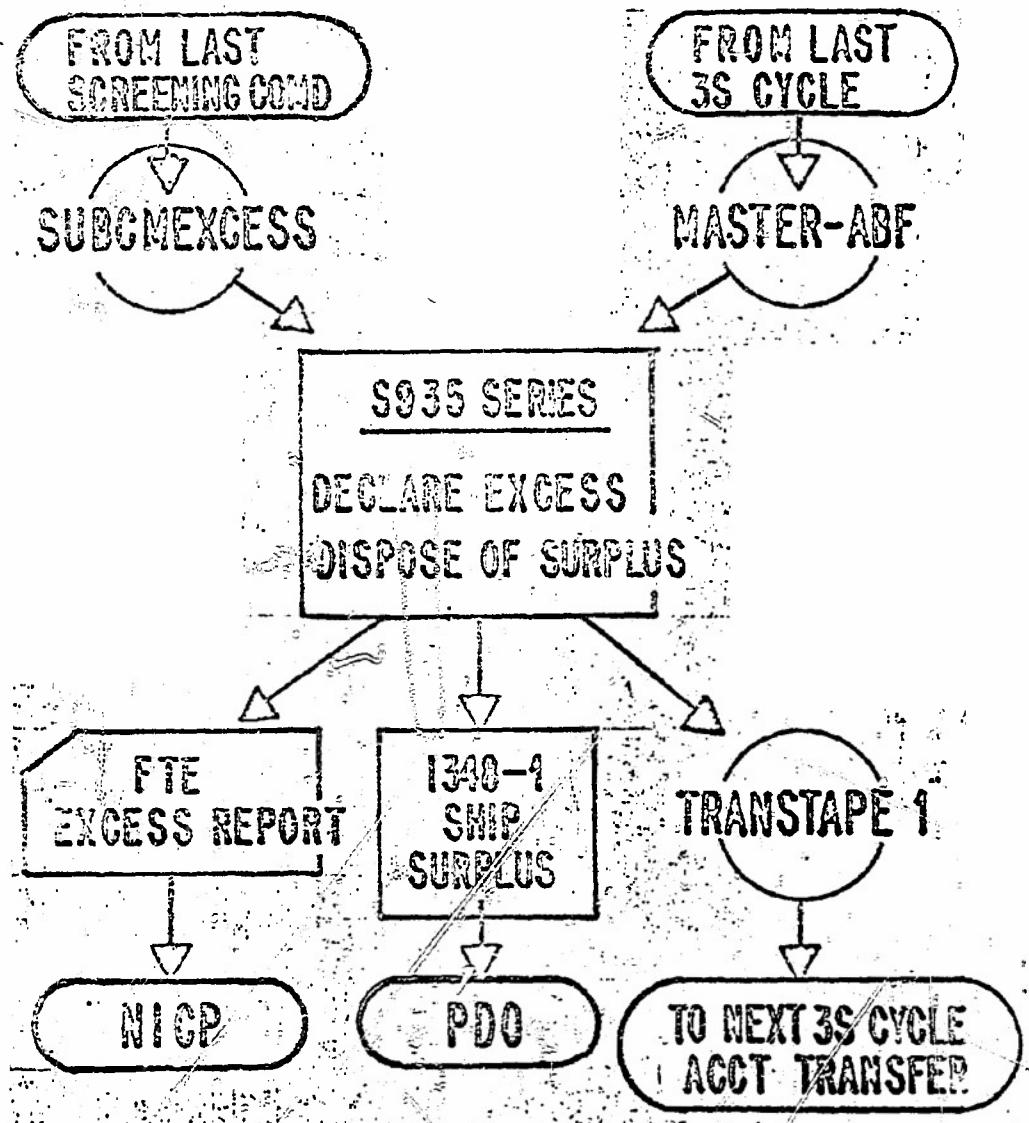
- FSA TO FURNISH PROGRAM BY 30 OCT 67
- SUBCOMMAND TO REPORT TO NICP 1 - 31 DEC 67

DISPOSAL/UTILIZATION

- SEND SURPLUS TO PDO STARTING 1 DEC 67
- RETURN EXCESS TO NICP AS DIRECTED

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REPORTING / DISPOSAL OF
USARPAC EXCESS



13

SUBJECT: Conference on Redistribution of Subcommand Excesses

1. Reference: Letter USARPAC, GPO-MI Subject: Identification, Redistribution and Declaration of Excess dated 6 September 1967.

2. Paragraph 5a (1) and Footnote 8 on Incl thereto indicates permissive overstockage requirements are filled prior to war reserves.

3. It was agreed during the USARPAC conference that the priority of fill should be changed. It was considered that in order to minimize the budget impact in FY68 and preclude a major FY68 obligation authority reduction plus reducing the FY69 budget requirement it would be preferable to apply assets to overstockage only thru the current FY. The priority of issue and application thereto should be as follows:

| | |
|--------------|--------------------------|
| 1st Priority | R/O |
| 2d Priority | Overstockage (3 months) |
| 3rd Priority | MOS |
| 4th Priority | Operational Projects |
| 5th Priority | Overstockage (10 months) |

4. MMA will provide guidance on type of pack required in shipping items desired by the various subcommands. Shipments will generally be made within Milstrip Timeframes using the CONUS CST period.

5. FSA and MMA will take action to review the level requirements for MOS Reserve and Operational Projects to insure requirements are established on prime FSN (Std items).

6. MMA will cease redistribution on items contained in the program on Identification, Redistribution and Declaration of Excess as of 1 Oct 67.

7. In the event the programs do not arrive as planned and/or do not perform as they should, it was stressed that a slippage may occur in the dates established for completion of the various phases.

8. Each sub command will separate their requirements into two tapes: Tape #1 will contain "A" orders for stock required for priorities 1 & 2 above; Tape #2 will contain "A" orders for stock for the remaining priorities. The sub command declaring the excess will process the Tapes #1 as they are received and hold the other tapes for use only after all Tapes #1 have been received and processed.

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Incl 5 of Incl 2

EVALUATION

AVAILABE DATA - (EXCESS REPORT)

- DATE PROCESSED
- NUMBER OF LINE ITEMS
- DOLLAR VALUE
- DATE DISPATCHED

Jan 7 Ind 2

62

EVALUATION

AVAILABLE DATA - (ORDER "A4")

- DATE EXCESS TAPE RECEIVED
- DATE PROCESSED
- LINE ITEMS ORDERED *
- DOLLAR VALUE ORDERED *
- SUBS REVIEWED / ORDERED
- ASL MATCHED / ORDERED

— COUNT SPLIT ACTIONS

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2

EVALUATION

AVAILABLE DATA - (DECLARATION /DISPOSAL)

LINE ITEMS
AND
DOLLAR
VALUE

• INCOMING
EXCESS
• TO CONUS
• TO PDO

64

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EVALUATION

REPORTING

- o FROM SUBCOMDS TO G4 PAC
- o MSG ON REPORTING
- o FURNISHED BY 1 OCT 67
- o FSA TO INCLUDE "COUNTS" IN
ALL PROGRAMS

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EVALUATION

FACTORS

- ROUND ROBIN TIME
- RUN TIME
- UTILIZATION " " "% "
- ASSETS APPLICATION (PTO / MOB)

66

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IDENTIFYING STOCK AVAILABLE TO MAT4 IC.

CHANGE ROUTING IDENT CODE

BY TABLE

| | |
|---------------------------------|-----|
| ① PEMA PRINCIPAL | W72 |
| ② AERIAL DELIVERY (FSC 1670) | WJB |
| ③ DRY BATTERIES (FSC 6135) | WJD |

67

Ind 8 of Ind 2

IDENTIFYING STOCK AVAILABLE TO 14TH ICC

CHANGE ROUTING IDENT CODE

BY LONG STOCKAGE REVIEW

ON HAND OVER

WRB
2LC RO + 30 DAYS
AND
VALUE OVER \$ 25

BY OTHER MEANS-(FSN'S)

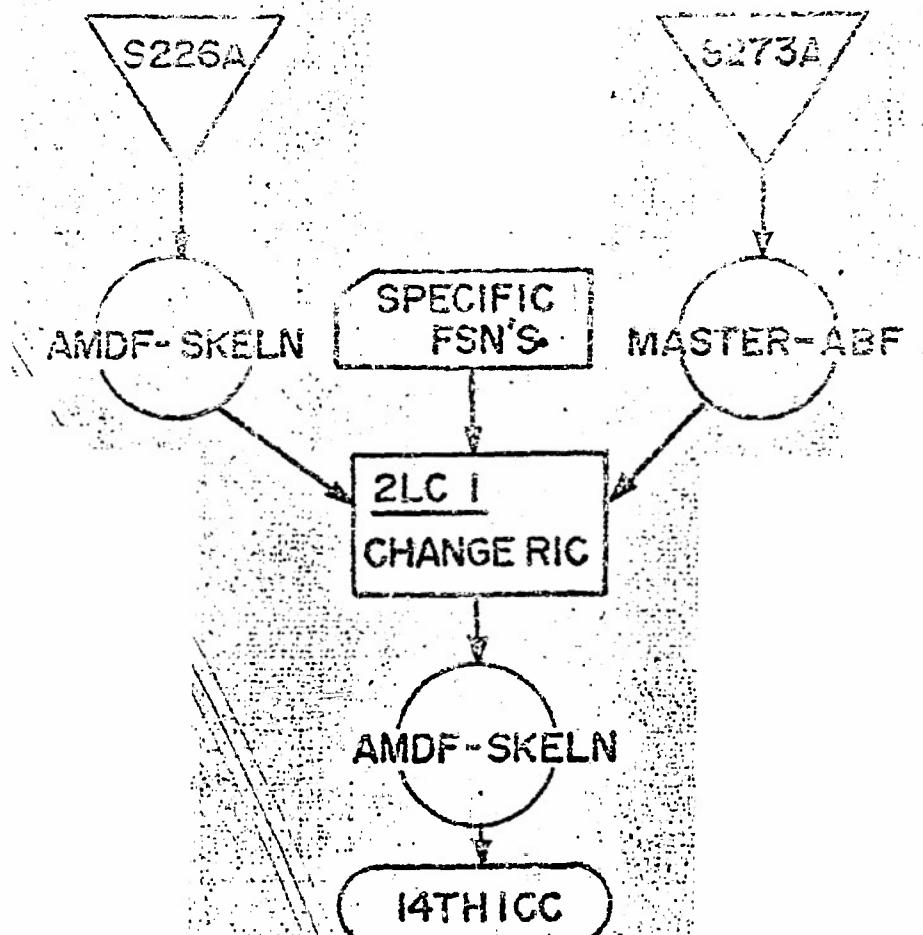
MAINT PROGRAM

LOCAL PROCUREMENT

WRB

WRB

IDENTIFYING STOCK AVAILABLE
TO 14TH ICC



FURNISHED BY- 1 JUNE
FOR USE- UNTIL END OF JUNE

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DEPARTMENT OF THE ARMY
HEADQUARTERS, 2D LOGISTICAL COMMAND
APO San Francisco 96246

RIBCSB-PT

SUBJECT: Training of Logistics Management Personnel

TO: Commanding General
US FMM, Ryukyu Islands
APO 96331

1. To alleviate the effects of a lack in CONUS bases for training officers, NCOs and SF in certain logistical skills and knowledge, the 2d Logistical Command established intensive training programs in stock control, stock management and data processing operations. The program has proven successful and the 2d Logistical Command has developed and maintained a firm capability to accomplish its logistics mission.
2. Recent requests from USARPAC have indicated that they presently have a need of such assistance; and, in fact, have a limited number of personnel being trained by the 2d Logistical Command in the field of data processing and associated supply procedures. In conjunction with this training being provided USARPAC by the 2d Log Cmd, the program could be expanded to encompass training in the inventory management field and to increase the number of personnel participating.
3. The program could accommodate replacement personnel, military and civilian, for the 14th LCC and the major depots of the 1st and 9th Logistical Commands. Upon notification from Department of the Army that individual officers, civilians and NCOs were being applied against positions in ADP and inventory management, a request could be made by the receiving command for these personnel be placed in a TDY status with the 2d Log Cmd on Okinawa for the purpose of receiving initial or refresher training in a particular field. At the termination of the period of TDY, individual would proceed to his assigned station.
4. The program would provide Vietnam and Thailand with trained personnel, screening of those who were not adaptable to this type training

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2nd 9 of Inc 12

RIBCSB-PT

SUBJECT: Training of Logistics Management Personnel

and would eliminate the burden on the 1st and 9th Logistical Commands of on-the-job training while at the same time performing a mission of support in a tactical situation. Upon completion of the period of training, 2d Log Comd could forward to the respective commands an evaluation of each of the students with a recommendation as to the most profitable area of employment for the individual.

5. The program would be in consonance with the USARVTS proposed changes to Annex F, USARPAC Operating Instructions 1-67 which proposes the 2d Log Comd provide training as required in WESTPAC in stock management and data systems.

6. A phase of this system, as indicated above, has been initiated for personnel presently assigned to Vietnam. There is no need that the present program be curtailed; it could be integrated into the implementation of the following recommendation.

7. It is recommended:

a. Direct liaison between 2d Log Comd and 1st and 9th Logistical Commands be authorized on this matter.

b. Financial and administrative support to include billets and transportation be provided.

c. The training concept be approved and early implementation authorized.

d. Present 2d Log Comd capability in equipment and personnel associated with this proposal be retained on Okinawa for back-up support to Vietnam and Thailand and as a logistics training base.

e. When program has developed to the extent Vietnam and Thailand needs are satisfied it be expanded to include all of WESTPAC as required.

FOR THE COMMANDER

DEPARTMENT OF THE ARMY
HEADQUARTERS, 2D LOGISTICAL COMMAND
APO SAN FRANCISCO 96248

IN REPLY REFER TO

RIBCSB

16 OCT 1967

SUBJECT: Training of Logistics Management Personnel,

TO: Commanding General
U.S. Army, Ryukyu Islands
APO 96331

1. The effect of a lack of adequate training and experience in the CONUS base for military personnel in certain logistical skills for a wholesale logistical operation in: supply management, inventory control, stock control, stock management, ADPS, computer programming and data processing, is a matter which has received much attention throughout WESTPAC. The situation is aggravated in certain areas because of short tours and non-availability of competent civilian personnel. The impact of this problem is well illustrated by the inclosed extract from an Army Audit Agency report on conditions in Korea (Inclosure #1). The problem of obtaining and retaining military personnel qualified to operate the USARPAC Standard Supply System is by no means unique to Korea in that a similar situation exists in Okinawa, in Vietnam and in Thailand.

2. Recent requests from USARPAC and USARV have indicated that USARV and Korea have a need for assistance in areas outlined above. The following messages from other commands request logistic training assistance by the 2d Logistical Command.

a. 1st Log Comd message, AVCA GLC 15398, subject: Support of 506th Field Depot, dated 300608Z Aug 67, requested that 2d Log Comd conduct data processing and supply training oriented toward 3SVN on-site at the 506th Depot for approximately 75 personnel.

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Incl 3

RIBOSB

SUBJECT: Training of Logistics Management Personnel

b. 1st Log Comd message AVCA GIC 16239, dated 030859Z Sep 67, subject: Support of 506th Field Depot, requested that 2d Log Comd conduct one week 3SVN formal training and one week OJT for 10 individuals from the 506th Depot. This training was requested to begin 18 Sep 67.

c. 14th Inventory Control Center message AVCA SCN 1070 008345, dated 030236Z Aug 67, requested that 2d Log Comd provide training for 7010/1460 operator training.

d. USARV AVHCS-P 62179, dated 170420Z Sep 67, subject: Request for Out-of-country Assistance. Message requested the assistance of CH (COL) William F. Pittman, 2d Log Comd, for the period 1-7 Oct 67 to conduct training in logistics management techniques pertaining to Chaplain's supplies.

3. The 2d Log Comd has been able to provide this type of assistance because of experience, and a positive, progressive training program to satisfy internal requirements during the last two years. To overcome the effects of a shortage of personnel input from the CONUS base who are qualified to operate the logistics system in USARPAC, the 2d Log Comd established training programs to gain competence in the broad field of wholesale logistics management and operations. Expanding this program to the benefit of other commands in WESTPAC would have a decided impact on the 2d Log Comd capabilities; however, measures must be taken to compensate for the shortfaul in CONUS training (in unique 3S skills) and experience in other logistics skills. The 2d Log Comd has acquired the talent and experience to develop and manage this training program for other Army Commands in the Western Pacific, if the need is recognized and supported by higher authority.

4. The program proposed would accomodate replacement personnel, military and civilian, for the 14th ICC and the major depots of the 1st and 9th Logistical Commands and EUSA. It would be given in an operating environment which provides the student not only formal classroom instruction, but also opportunity to work with live data and to participate in real, decision-making processes, as an intern. Such a situation will contribute to the motivation for learning as students will be

RIBOSS

SUBJECT: Training of Logistics Management Personnel

able to see the results of their work in actual practice. Such an atmosphere could not be obtained without the Internship aspect available here.

5. Upon notification from Department of the Army that individuals were being applied against positions in supply management, ADIS or other related areas, a request could be made by the receiving command for these personnel to be placed in a TDY status with the 2d Log Comd on Okinawa for the purpose of receiving initial or refresher training in a specified field. At the termination of the period of TDY, individuals would proceed to their assigned stations.

6. The above concept was discussed at the USARPAC Supply Conference held on Okinawa 12 Sept 67 and concurred in by all represented commands, i.e., 2d Log Comd, USARYIS, 1st Log Comd, USARSHPTPAI, and USARPAC. (See Inclosure #2). The program is also in consonance with the USARYIS proposed changes to Annex F, USARPAC Operating Instruction 2-67, which proposes the 2d Log Comd provide training as required in WESTPAC in stock management and data systems.

7. As stated in para 3, a phase of the proposed program has already been initiated for personnel presently assigned to Vietnam. There is no need for the present program to be curtailed as it could be integrated into implementation of the following recommendations.

8. It is recommended that:

a. Direct liaison between 2d Log Comd and 1st and 9th Log Commands and EUSA be authorized in coordinating this concept.

b. Financial and administrative support to include billets and transportation on Okinawa be provided.

c. The training concept be approved and early implementation authorized.

d. Present 2d Log Comd capability in equipment and personnel associated with this proposal be increased as required and retained on Okinawa for back-up support to Vietnam, Thailand and Korea and as a logistics training area.

RIBCSB

SUBJECT: Training of Logistics Management Personnel

e. When program has developed to the extent Vietnam and Thailand needs are satisfied, to be used to meet the needs of other Army elements.

9. In effect, this would be a school to support the Field Systems Agency (FSA) and teach the Standard Supply System and related skills required to make JS work. Until such time as the Army devises a standard system world-wide, the training of those who will operate the Standard Supply System will have to be given by some agency in USARPAC. It would be more economical of manpower, money and time, as well as more effective to give such training in one location. The concept proposed will provide for the necessary standardization, the most competent instructors, and high quality output.

FOR THE COMMANDER:

2 Incl
as

Copy furnished:
CG, 1st Log Comd
CG, USARUPTHAI
CO, 9th Log Comd
2d Log Comd LNO

(Signed)

ROLLIN T. STEINMETZ
Colonel, GS
Director, Plans & Mgt

Extract From:
KOREA AUDIT REPORT NO. PA 68-1, issued 16 Aug 67

a. "Statements of conditions and recommendations
for the Commanding General, Eighth US Army Korea.

(1) Many of the conditions discussed elsewhere
in this report stem from the longstanding personnel
problems in Korea. Problems have been particularly acute
as they relate to the Stock Control Center currently
located in Taegu. We do not believe that substantial
improvement in supply operations can be expected until
personnel problems are reduced.

(2) Item and financial accounting for Eighth
Army Depot Command mission stocks is performed through
a computerized system that has been specified standard
throughout USARPAC. Proper functioning of the system
is highly dependent upon the knowledge of personnel
preparing input data and analyzing machine output data.
In order that stocks be maintained at specified levels,
it is therefore necessary that storage and stock control
personnel be cognizant of the limitations and capabilities
of the computer system. In CONUS, personnel (usually
civilians) acquire this knowledge of operations primarily
through extended assignments to the same job . . . The
need for a competent work force will become more critical
when the Depot Command takes over supply management functions
previously performed by the USARPAC Inventory Control Point,
recently redesignated as the USARPAC Material Management
Agency.

(3) Since there is little opportunity for
military personnel to acquire experience in depot
operations in CONUS, their effectiveness during the short
tour of duty prevalent in Korea is usually less than that
necessary to identify and correct complex operating
problems."

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Incl #1 of Incl 3

Excerpt From:
AFTER ACTION REPORT - USARPAC SUPPLY CONFERENCE, 6-15 Sep 07

Para 4j(4) " A 2d Log Comd draft Letter, subject: Training of Logistics Management Personnel, was reviewed by the conferees. 1st Log Comd and CONRSUPCOM representatives stated that establishment of a training base at 2d Log Comd would be advantageous. The conferees recommended that the proposal be formalized and submitted through channels."

77

Incl #2 to Incl 3

UNCLASSIFIED

Security Classification

DOCUMENT CONTROL DATA - R & D

(Security classification of title, body of abstract and indexing annotation must be entered when the document report is classified)

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| | 20. GROUP 4 |

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4. DESCRIPTIVE NOTES (Type of report and inclusive dates)

Experiences of unit engaged in counterinsurgency operations, 1 Aug - 31 Oct 1967

5. AUTHORISI (First name, middle initial, last name)

CG, 2d Logistical Command

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13. ABSTRACT